Foothills Guidebook
Class of 2027

University of Colorado School of Medicine

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Information will be sent via your cuanschutz.edu email address. It is required that you check it daily. You are responsible for reading it and responding when appropriate.
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Introduction to Foothills

Welcome Class of 2027!

Welcome to the Foothills—a true milestone in your medical training! We hope this Guidebook will prepare you for the clinical year that lies ahead.

Foothills will allow you to put your hard work of studying in the Plains to work, challenging you to apply concepts in the clinical setting and impact patient care. You will be privileged to care for people in ways that you have never imagined. You will experience the excitement of life-saving interventions, feelings of accomplishment when optimal outcomes are attained, and fulfillment after guiding patients and families through challenging situations. You will also face new challenges. You will be distressed when optimal outcomes are not possible, frustrated when interventions are not working, and endure sadness when you lose patients.

Throughout these encounters, you will be faced with defining your own professional identity. Your core values and beliefs will merge with the demands and expectations inherent to the practice of medicine.

We hope that all your experiences in the clinical setting are positive ones with excellent role models; however, you may encounter situations that challenge your perceptions. You may feel that certain situations call for more empathy, more professionalism, and more attention to detail. Reflecting on these incidents and asking yourself what kind of physician you want to be and conscientiously developing your own professional identity will be yet another profound experience that begins during this exciting year.

Although it may not seem like it at times, you also serve as role models during your clinical years. You will inspire those you work with to look at things with fresh eyes, to critically think, and strive to teach well. The practice of medicine is never stagnant and requires life-long learning. Working as teams will challenge us to grow and find ways to better ourselves and our provision of care. Please recognize this role and utilize it as you start your journey to creating your own professional identity. Know that we (in the Curriculum Office and in the Office of Student Life) are here to support you along the way. Please do not hesitate to reach out to ask questions, reflect, discuss your goals, plan for residency, or just to talk.

Sincerely,

Jennifer Adams, MD
Assistant Dean of Medical Education and Clinical Clerkships

Angie Duet
Clerkship Curriculum Manager

Kirsten Proskey
Clerkship Curriculum Coordinator

Andrea Marin
Clinical Pillar Coordinator

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How to use this Guide

This is a reference guide. You will receive additional information around scheduling, expectations, etc. from your LIC directors and in your course syllabus. Additional policies are found in the SOM Policies and Procedures posted on the SOM website. A safe approach: if you have questions not answered by this guide or in other resources, ASK!

The Offices of Student Life (OSL) and Medical Education (OME) are here to make your life easier; we know this can be confusing!

Note: that this Guidebook currently contains the latest version of the SOM Policies and Procedures. Policies are subject to change and will be updated on the website.

Requirements

Specific Requirements for Foothills Phase

<table>
<thead>
<tr>
<th>Check off</th>
<th>Requirement (see Policies and Procedures - Trek Curriculum)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall</td>
<td>Maintain status as a full-time student for a minimum of four academic years, including payment of tuition for each of the semesters of those academic years.</td>
</tr>
<tr>
<td></td>
<td>Complete the MD program in no longer than six years of academic enrollment.</td>
</tr>
<tr>
<td>Foothills</td>
<td>Successfully complete Plains required courses and achieve a passing grade in all courses, including electives. Confirm passing grades are posted on your transcript. Complete immunization information on My Record Tracker.</td>
</tr>
<tr>
<td></td>
<td>Complete the 2-week Foothills Basecamp.</td>
</tr>
<tr>
<td>Foothills</td>
<td>Successfully complete Foothills LIC clerkships. Confirm passing grades are posted on your transcript.</td>
</tr>
<tr>
<td>End of Foothills</td>
<td>Students must pass Step 1 prior to beginning Individualized Alpine courses.</td>
</tr>
</tbody>
</table>

Specific Requirements for Foothills

Specific requirements for clinical courses must be completed at a site approved by both the University of Colorado, School of Medicine and the course, including the AHEC (Area Health Education Centers) system. To complete Foothills, a student must complete the required Longitudinal Integrated Clerkships with passing grades.
in all specialties and the Clinical Practice Exam (CPE) by passing or remediating. In addition, all students will be reviewed by the Trek Progress Committee at the end of the Foothills and must have documentation that demonstrates meeting all required milestones before advancing to the Alpine Phase of the curriculum. Students who have failed one or more Course/Clerkship or who have concerns identified by the Progress Committee may be subject to additional requirements as determined by the Student Promotions Committee.

Because the CPE testing dates extend into the early Alpine phase, Alpine courses may be initiated prior to achieving a passing score or appropriate remediation.

Off-cycle students delayed in completing all required Foothills courses prior to the start of Alpine may be allowed, under certain conditions, to enroll in selected Alpine courses, which are longer than two weeks. Qualifications and restrictions are defined in the table below:

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Course Taking Restrictions</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Be in good academic standing</td>
<td>• Limit Alpine elective course taking to no more than 8 weeks.</td>
</tr>
<tr>
<td>• Be off-cycle (i.e. delayed) and unable to enroll in a clerkship due to limited availability or overlap of the schedule with required Basecamps.</td>
<td>• May not enroll for Acting-internships, away electives, or electives that are like AIs (e.g., DH Career elective in Emergency Medicine). The determination of &quot;like AIs&quot; is at the discretion of the OSL.</td>
</tr>
<tr>
<td>• Need no more than 8 weeks of clerkships to complete Foothills; however, for enrollment in Research Electives, there is no restriction regarding how many weeks of Foothills clerkships remain to be completed.</td>
<td>• Must receive approval from the OSL to schedule courses. Student may not self-schedule.</td>
</tr>
<tr>
<td></td>
<td>• No guarantee that a student will be enrolled in the desired elective course.</td>
</tr>
<tr>
<td></td>
<td>• Must complete all required Foothills courses prior to taking the Clinical Practice Exam (CPE).</td>
</tr>
</tbody>
</table>

You can find the Off-Cycle LIC Enrollment Policy in the SOM Policies and Procedures at: https://medschool.cuanschutz.edu/education/current-students/support-for-students/policies-procedures-guidelines
Clinical Requirements

The following instructions are **REQUIREMENTS** for each of the following locations. **You will NOT be allowed to begin your LIC rotations if each requirement is not completed.**

Students are expected to maintain a knowledge of and compliance with School of Medicine policies related to immunizations, BCLS and TB testing and TB mask fitting, needle sticks, Workers’ Compensation, drug screening, HIPAA (Health Insurance Portability and Accountability Act), and universal precautions/OSHA (Occupational Safety and Health Administration) requirements. Determined by the Clinical Requirements Committee, these policies change throughout the year, and it is the responsibility of the student to maintain compliance. The table below is provided to assist you in keeping abreast with changes in policies and procedures.

<table>
<thead>
<tr>
<th>Clinical Requirements</th>
<th>Year</th>
<th>CUSOM Policy – Website Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Immunizations</td>
<td>Before Plains</td>
<td>Required Pre-Matriculation: <a href="#">Immunization Certification</a></td>
</tr>
<tr>
<td>Drug Screening</td>
<td>Plains Alpine</td>
<td>Required at the start of Medical School Orientation and again prior to the start of Clerkship: <a href="#">Drug Screen Policy</a></td>
</tr>
<tr>
<td>TB Mask Fitting</td>
<td>As needed</td>
<td>Policies at clinical sites and for individual campus units may continue to require Mask Fits, so students working in those sites should follow the policies of those sites or units.</td>
</tr>
<tr>
<td>Influenza Immunization</td>
<td>all four years</td>
<td>Required annually (unless medically contraindicated) through individual’s health insurance coverage. Proof must be uploaded by November 1st each year in <a href="#">MRT</a>.</td>
</tr>
<tr>
<td>TB Testing**</td>
<td>All four years</td>
<td>Required annually through individual’s health insurance coverage. Proof must be uploaded by November 1st each year in <a href="#">MRT</a>.</td>
</tr>
<tr>
<td>Health Insurance Portability and Accountability Act (HIPAA)</td>
<td>All four years</td>
<td>Required annually. See Clinical Requirements Course on Canvas or in OSL UMET9001 Course in North Star.</td>
</tr>
<tr>
<td>Universal Precautions OSHA Requirements – Hazardous</td>
<td>All four years</td>
<td>Required annually. See Clinical Requirements course on Canvas. For CUSOM policy go to <a href="#">Hazardous Exposure Policy</a></td>
</tr>
<tr>
<td>Materials Exposure</td>
<td></td>
<td>Read this document for step by step process: <a href="#">Needlestick &amp; Body Fluid Exposure</a></td>
</tr>
</tbody>
</table>
Needle Stick Policy | All four years | Required annually. See Clinical Requirements course on Canvas. For CUSOM policy go to Hazardous Exposure Policy

Read this document for step by step process: Needlestick & Body Fluid Exposure

Please note: if you are at UCH and have a needlestick, please proceed directly to the ED

BCLS | Plains Alpine | Required during Phases I (during Fall in FDC I) and III (on your own time).

Workers’ Compensation | As needed | Go to this website, and look under the “Incident Procedure” tab for further detail: Workers’ Compensation

Read this document for step by step process: Needlestick & Body Fluid Exposure

Please fill out this form within 48 hours of workplace injury, (including needlesticks) to receive workers’ compensation at any clinical site: CU Injury Report

**Students can contact Foothills coordinator to obtain information about sizing if you do not remember your size. LIC coordinators will facilitate the completion of necessary paperwork for additional sites you may rotate through during your LIC.

Confirm/Update Required Immunizations and Influenza shots in MyRecordTracker (MRT)

- Keeping immunizations current is your professional responsibility. PPD, BLS/BCLS and Tetanus have expiration dates.

- The clinical sites require that your immunizations are current. They often require letters of good standing which we cannot give you if your immunizations are not up to date.

- Influenza shots are required. You must be immunized for the upcoming flu season by November 1.

- COVID-19 Vaccinations are required prior to matriculation. Recommendations are constantly evolving.

- The following are also required: Proof of Tdap (within 10 years), Polio, HepB, Varicella, MMRs (x2), and PPD/QuantiFERON (Annually).
- It is your professional responsibility to maintain all documentation in My Record Tracker. If you are out of compliance, you will immediately be pulled from your rotation. This may also result in Professionalism Reports, make-up work, and considerable delays in completing Foothills.

**myClinicalExchange (MCE)**

MCE is used by several hospital systems where students complete clinical training and is required for badging and credentialing. All Foothills students are required to create a student account for myClinicalExchange (MCE), if you do not have one, please contact SOM.Badging@ucdenver.edu.

**Badging is completed in Plains year.**
Your LIC coordinator will ensure you have necessary badging and access at any required sites.

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**Foothills Credits and Calendar**

**Required Foothills Requirements**

During Foothills, the content from 7 required clinical specialties are required for graduation. Students will experience the curriculum through a Longitudinal Integrated Clerkship (LIC).

<table>
<thead>
<tr>
<th>Course #</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDPT 7012</td>
<td>Longitudinal Integrated Clerkship (SPECIFIC TO LIC)</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7013</td>
<td>Longitudinal Internal Medicine</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7022</td>
<td>Longitudinal Pediatrics</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7032</td>
<td>Longitudinal Obstetrics/Gynecology</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7033</td>
<td>Longitudinal Emergency Medicine</td>
<td>6</td>
</tr>
<tr>
<td>IDPT 7042</td>
<td>Longitudinal Psychiatry</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7052</td>
<td>Longitudinal Surgery/Anesthesia</td>
<td>12</td>
</tr>
<tr>
<td>IDPT 7062</td>
<td>Longitudinal Family Medicine</td>
<td>12</td>
</tr>
</tbody>
</table>

**Academic Calendars:** All academic calendars for the School of Medicine can be found here: [https://www.cuanschutz.edu/registrar/academic-calendars](https://www.cuanschutz.edu/registrar/academic-calendars)

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**Core Clinical Conditions and Course Objectives**

**Common Clerkship Learning Objectives**
The following learning objectives are included in all clinical clerkships and are expected to be demonstrated to pass each clerkship.

1. Demonstrate behaviors that convey compassion, empathy, respect, and inclusion
2. Demonstrate professional behaviors that build trust
3. Apply ethical values to service of individual patients, communities, and the public at large
4. Advocate for the well-being of patients and families
5. Create a structural differential and adapt the care plan to account for individual, community, socio-ecological and/or systems factors
6. Consistently utilize patient and family-centered communication skills
7. Engage with an interprofessional team to facilitate patient care
8. Demonstrate and apply knowledge of foundational science concepts to a patient with a common complaint
9. Independently formulate basic clinical questions and retrieve basic information from a variety of resources

The next section includes the learning objectives for each of the specific LIC clerkships. The learning objectives listed here also constitute the criteria for a passing grade in the course (i.e. in order to pass the student must have evidence that demonstrates that they have met each of the learning objectives). These learning objectives can then be modified to create criteria for honors (i.e. rather than just take a history for a common complaint the criteria might be to take a history for any complaint even if it is complex or uncommon).

**Emergency Medicine Learning Objectives**

1. Gather a comprehensive patient centered history from a patient presenting with a common urgent or emergent concern
2. Perform a physical examination for a medically stable patient with a common urgent or emergent concern
3. Develop a prioritized differential diagnosis and problem list for a patient with a common urgent or emergent concern
4. Recommend and interpret common diagnostic and screening tests in a patient with a common urgent or emergent concern
5. With support from faculty, develop a management plan for a common urgent or emergent concern
6. Recognize and respond to unstable vital signs, altered mental status, and cardiopulmonary distress and immediately seek assistance
7. Participate in basic procedures with supervision
8. With support from faculty, organize the safe and efficient care of at least 2 patients simultaneously
9. Provide written documentation of a patient encounter for a patient with a common urgent or emergent concern
10. Present a patient with an urgent or emergent concern in an organized and efficient fashion
Family Medicine Learning Objectives

1. Gather a comprehensive patient-centered history from a patient with a common clinical condition
2. Perform a physical examination for a medically stable patient with a common clinical condition
3. Develop a prioritized differential diagnosis and problem list for a patient with a common clinical condition
4. Recommend and interpret common diagnostic tests in a patient with a common clinical condition
5. Provide evidenced-based preventive care and anticipatory guidance for health-care maintenance
6. With support from faculty, develop a management plan for a common clinical condition
7. Provide written documentation of a patient encounter for a patient with a common clinical condition
8. Present a patient with a common clinical condition in an organized and efficient fashion

Internal Medicine Learning Objectives

1. Gather a comprehensive and accurate patient-centered history from an adult patient with a common clinical condition
2. Perform a physical examination for a medically stable adult patient with a common clinical condition
3. Develop an initial assessment (supported by clinical data), a prioritized differential diagnosis and problem list for an adult patient with a common clinical condition
4. Recommend and interpret common diagnostic tests in an adult patient with a common clinical condition
5. Provide preventive care and anticipatory guidance for health-care maintenance in adult patients
6. With support from faculty, develop an evidence-based patient-centered management plan for a common clinical condition for an adult
7. With support from faculty, organize the safe and efficient care of at least 2 hospitalized patients simultaneously
8. Provide written documentation of a patient encounter for an ambulatory adult patient with a common clinical condition
9. Provide written documentation of a patient encounter for a hospitalized adult patient with a common clinical condition
10. Present an ambulatory adult patient with a common clinical condition in an organized and efficient fashion
11. Present a hospitalized adult patient with a common clinical condition in an organized and efficient fashion using a problem-based approach
Obstetrics and Gynecology Learning Objectives

1. Gather a comprehensive patient-centered history from a patient with a common gynecologic or obstetric condition
2. Perform a physical examination for a medically stable patient with a common gynecologic or obstetric condition
3. Under direct supervision, perform a breast and pelvic exam in a sensitive manner
4. Develop a prioritized differential diagnosis and problem list for a patient with a common gynecologic or obstetric condition
5. Perform an assessment of a laboring patient
6. Recommend and interpret common diagnostic and screening tests in a patient with a common gynecologic or obstetric condition
7. With support from faculty, develop a management plan for a common gynecologic or obstetric condition
8. Demonstrate basic technical skills with supervision
9. Demonstrate appropriate scrubbing and sterile technique in the operating room
10. Provide written documentation of a patient encounter for a patient with a common gynecologic or obstetric condition
11. Present a patient with a common gynecologic or obstetric condition in an organized and efficient fashion

Pediatrics Learning Objectives

1. Gather a comprehensive patient-centered history from a pediatric patient with a common clinical condition
2. Perform an age-appropriate physical examination for a medically stable pediatric patient with a common clinical condition
3. Perform an initial newborn physical examination
4. Develop a prioritized differential diagnosis and problem list for a pediatric patient with a common clinical condition
5. Recommend and interpret common diagnostic tests in a pediatric patient with a common clinical condition
6. Provide preventive care and anticipatory guidance for health-care maintenance of children of the following ages: Infant, toddler, school-age, and adolescent
7. Provide anticipatory guidance for a newborn prior to hospital discharge
8. With support from faculty, develop a management plan for a pediatric patient with a common clinical condition
9. With support from faculty, organize the safe and efficient care of at least 2 hospitalized pediatric patients simultaneously
10. Provide written documentation of a patient encounter for an ambulatory pediatric patient with a common clinical condition
11. Provide written documentation of a patient encounter for a hospitalized pediatric patient with a common clinical condition
12. Present an ambulatory pediatric patient with a common clinical condition in an organized and efficient fashion
13. Present a hospitalized pediatric patient with a common clinical condition in an
organized and efficient fashion using a problem-based approach

Psychiatry Learning Objectives

1. Gather a comprehensive patient-centered history from a patient with a common
psychiatric condition
2. Gather sensitive historical information (e.g. substance abuse, sexual history, or
trauma)
3. Screen patients for urgent psychiatric concerns including suicidal ideation, homicidal
ideation, and grave disability
4. Perform a mental status examination for a medically stable patient with a common
psychiatric condition
5. Develop a prioritized differential diagnosis and problem list for a patient with a
common psychiatric condition
6. With support from faculty, develop a management plan for a common psychiatric
clinical condition
7. Provide written documentation of a patient encounter for a patient with a common
psychiatric condition
8. Present a patient with a common psychiatric condition in an organized and efficient
fashion
9. Demonstrate the ability to perform an encounter using telehealth

Surgery Learning Objectives

1. Gather a comprehensive patient centered history from a patient with a common
surgical condition
2. Perform a physical examination for a medically stable patient with a common surgical
condition
3. Perform an appropriate assessment of a surgical wound
4. Develop a prioritized differential diagnosis and problem list for a patient with a
common surgical condition
5. Recommend and interpret common diagnostic tests in a patient with a common
surgical condition
6. With support from faculty, develop a management plan for a common surgical
condition
7. Recognize a patient requiring urgent or emergent surgical care including unstable vital
signs, altered mental status, and cardiopulmonary distress
8. Demonstrate basic technical skills with supervision
9. Demonstrate appropriate scrubbing and sterile technique in the operating room
10. Provide written documentation of a patient encounter for a patient with a common
surgical condition
11. Present a patient with a common surgical condition in an organized and efficient
fashion
Core Clinical Conditions

Students are required to log completion of all core clinical conditions listed below. These conditions are broad and can be seen across many clinical specialties and settings; they are foundational to the practice and learning of clinical medicine. Each time a student sees a patient with a core clinical condition, they will log this patient. Loggers will be reviewed with the LIC Director at mid-year check-in meetings to ensure progress and address gaps in clinical exposure.

<table>
<thead>
<tr>
<th>Core Clinical Conditions</th>
<th></th>
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<tbody>
<tr>
<td>General Symptoms</td>
<td></td>
</tr>
<tr>
<td>Fever</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Failure to Thrive</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Trauma</td>
<td>Any</td>
</tr>
<tr>
<td>Edema</td>
<td>Any</td>
</tr>
<tr>
<td>Fatigue</td>
<td>Any</td>
</tr>
<tr>
<td>Shock</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Dizziness</td>
<td>Any</td>
</tr>
<tr>
<td>Syncope</td>
<td>Any</td>
</tr>
<tr>
<td>Pre-Operative Assessment (Surgical)</td>
<td>Any</td>
</tr>
<tr>
<td>Toxic Ingestion (inc etoh and other SUD)</td>
<td>Any</td>
</tr>
<tr>
<td>IV Fluid Management</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Hematology</td>
<td></td>
</tr>
<tr>
<td>Anemia</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Longitudinal Cancer</td>
<td>Any</td>
</tr>
<tr>
<td>DVT/PE</td>
<td>Any</td>
</tr>
<tr>
<td>GI</td>
<td></td>
</tr>
<tr>
<td>Abdominal Pain (Acute)</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Abdominal Pain (Chronic)</td>
<td>Any</td>
</tr>
<tr>
<td>Liver Disease</td>
<td>Any</td>
</tr>
<tr>
<td>Jaundice/ Hepatobiliary Disease</td>
<td>Child (Newborn) AND Adult</td>
</tr>
<tr>
<td>Hernia</td>
<td>Any</td>
</tr>
<tr>
<td>GI Bleed</td>
<td>Any</td>
</tr>
<tr>
<td>Vomiting/ Diarrhea</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>GI Neoplasm</td>
<td>Adult</td>
</tr>
<tr>
<td>CVP</td>
<td></td>
</tr>
<tr>
<td>Cardiac Chest Pain</td>
<td>Adult</td>
</tr>
<tr>
<td>Non-Cardiac Chest Pain</td>
<td>Any</td>
</tr>
<tr>
<td>Coronary Artery Disease</td>
<td>Adult</td>
</tr>
<tr>
<td>Dyspnea</td>
<td>Any</td>
</tr>
<tr>
<td>CHF</td>
<td>Adult</td>
</tr>
<tr>
<td>Asthma</td>
<td>Child AND Adult</td>
</tr>
<tr>
<td>Category</td>
<td>Condition</td>
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<td>------------------</td>
<td>------------------------------------------</td>
</tr>
<tr>
<td>COPD</td>
<td>Upper Respiratory Symptoms</td>
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<td></td>
<td>Adult</td>
</tr>
<tr>
<td></td>
<td>Cough</td>
</tr>
<tr>
<td></td>
<td>Child AND Adult</td>
</tr>
<tr>
<td></td>
<td>Lung Cancer</td>
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<td></td>
<td>Pneumonia</td>
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<td></td>
<td>Arrhythmia</td>
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<td></td>
<td>Peripheral Artery Disease</td>
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<tr>
<td>Renal</td>
<td>Hypertension</td>
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<td></td>
<td>Acute Kidney Injury</td>
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<tr>
<td></td>
<td>Chronic Renal Disease</td>
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<tr>
<td></td>
<td>Hematuria</td>
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<tr>
<td></td>
<td>Electrolyte Disturbance</td>
</tr>
<tr>
<td></td>
<td>Dysuria</td>
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<tr>
<td></td>
<td>Acid/Base Disturbance</td>
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<tr>
<td>Msk/skin</td>
<td>Back Pain</td>
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<td></td>
<td>Rash</td>
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<td></td>
<td>Wound Care</td>
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<td></td>
<td>Skin Neoplasm</td>
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<td></td>
<td>Osteoarthritis</td>
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<td></td>
<td>Sprain/Strain</td>
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<td></td>
<td>Fracture</td>
</tr>
<tr>
<td></td>
<td>Rheumatologic Disease</td>
</tr>
<tr>
<td>Neuro</td>
<td>Altered Mental Status</td>
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AY 24-25 NBME Subject Exam Passing Scores

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<tr>
<td>Surgery</td>
<td>58</td>
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</table>

** These passing scores are subject to change as described above in the Grading Policy and Overview

The passing score for each exam is set using the 5-year average of 2 standard deviations below the national mean score.

Remember this is an Equated Percent Correct and not an actual percentage.

All clerkships that utilize an NBME subject exam (shelf) only include a passing score that must be achieved.

  a. Students who fail an exam will have the opportunity to retake the exam, but those students will not be eligible for honors.
  b. Students who fail a subject exam twice are eligible only for a final overall grade of Pass with Remediation when the exam is passed.
  c. Students who fail a subject exam three times are not eligible for a retake and will fail the course.
  d. The exam must be passed within 16 months of the first testing date; any exams that are not passed within this time frame will result in a final course grade of Pass with Remediation even if passed on the first retake attempt.

NBME Comprehensive Clinical Sciences Exam

All students are required to take the CCSE (an NBME exam that simulates Step 2) at the end of the Foothills year. We use this test to identify students who may struggle on the standardized tests needed to become a physician. Therefore, there is a cut-off score for the CCSE exam in the Foothills. Students who cannot obtain a score above 175 (5th percentile nationally) will be noted as a concern that will be reviewed by the Trek Progress Committee in addition to their performance on the other exams in the Foothills.

Examination Environment Expectations:

Arrival for Examination
Exams will have check-in times and start times. Students are expected to arrive by the check-in time to facilitate a timely start to the exam.

Students who arrive more than 15 minutes after the actual exam start time will NOT be allowed to take the exam and will have to reschedule their exam at a later date.

During the Examination

- Items allowed at your seat during examinations
  - Blank scratch paper/pencil (NBME exams)
  - Soft foam earplugs

- Items NOT ALLOWED at the examinee’s seat during examinations
  - Cell phones
  - iPads/tablets (unless using for testing)
  - iPods/media devices
  - Smart Watches or Watches with alarms, computer, or memory capability
  - Calculators
  - Paging devices
  - Noise-canceling headphones
  - Recording/filming devices
  - Reference materials (book, notes, papers)
  - Backpacks, briefcases, luggage
  - Coats, outer jackets, headwear (religious headwear is allowed)
  - Beverages or food of any type

No questions or requests for clarification of exam items are permitted during the examination. If a student feels there is a problem with a particular question, have them answer it to the best of their ability. The examinee can notify a proctor about a problem, and he/she can report it to the appropriate testing authority.

Technical Difficulties: If a student encounters technical problems during an exam, refer to the Chief Proctor Manual for troubleshooting solutions.

- Students may not leave the testing area during the examination, except to go to the restroom.
  - Only one student will be allowed to go to the bathroom at any given time.
  - Students should not be absent for more than 5 minutes.

- If a student begins an examination and does not complete it for any reason, their exam will still be scored and applied toward their grade.

- Irregular Behavior: Students seen to engage in any of the following behaviors will be noted and reported to the Associate Dean of Student Affairs:
  - Disrupting testing conditions of other students
  - Copying answers from another student
  - Allowing answers to be copied by another student
  - Receiving or providing unauthorized information about the examination content
  - Using notes during the examination
Writing on the scratch paper prior to starting the exam, other than student ID#
- Making notes on anything besides the scratch paper
- Removal of scratch paper from the testing room
- Continuing to work after time is called by the proctor

Rescheduling of Examinations

- The final decision regarding whether a student may or may not reschedule the examination rests with the LIC Director.

- If a student needs to reschedule an examination for any reason, the student should contact the LIC Coordinator and/or LIC Director prior to the start of the exam.

- If a student is approved to take their examination on an alternate date, the student is responsible for contacting the LIC Coordinator to schedule the alternate date/time.

Exam policy for IT failures
In rare cases, a student may feel a technical difficulty or other emergency significantly impacted exam performance. In this case, a student will be allowed to retake the exam if the following conditions are met: 1) The technical difficulty or emergency was reported to a proctor in real-time during the exam, and 2) immediately after submitting their exam the student requests that it be excluded and not scored by the NBME.

Exam Absence Policy
All exams and assessments are required. Students are expected to take these as scheduled. All absences from scheduled exams will be reported by the appropriate Course or Clerkship Director to an Assistant Dean of Student Affairs.

Situation where advance notice is possible: In general students are not permitted to miss scheduled exams in Foothills outside of emergency or acute illness. This includes scheduled make-up exams.

Situations where advance notice is NOT possible (e.g., major emergency): Major emergencies or illnesses will only be considered if they occur within 48 hours of a scheduled exam or prevent a student from participating in any clerkship activities. Medical documentation is required for an illness-related absence. Students must notify LIC Director, LIC Coordinator and an Assistant Dean of Student Affairs as soon as possible. Approval by the Assistant Dean of Student Affairs is required to delay an exam. Student will be required to make up exam on designated date. Acceptable notification requires speaking directly to the LIC Director, LIC Coordinator and an Assistant Dean of Student Affairs. If a person is unavailable, the student should leave a phone message and immediately send an email.
Academics and Student Support:

Academic Support

Please reach out to the Office of Student Life for any assistance related to your learning! There are 2 Assistant Deans of Student Affairs available to meet, coach and identify resources for you. Deans Deb Seymour and Nida Awadallah are medical educators, learning coaches and clinical remediation experts within the OSL.

Deborah Seymour, PsyD. is a clinical psychologist who serves as a learning coach in the OSL. Dr. Seymour is available to help students reach their optimal level of learning, retention, and academic performance in their courses as well as on USMLE/NBME exams. She will meet with you individually by zoom or in person. Just send her an email with a request to meet and times that you are available. She is available to help you become more successful in your clinical learning and can help you with the adjustment from classroom to clinical site learning. In addition, she offers support when students have questions such as the following:

- How do I study for step 1 and 2 during the clerkship year?
- How can I study more effectively for shelf exams? My approach doesn't give me enough time to cover all the material.
- Is my memory inadequate? How can I improve my retention? Is it possible that I have an attention disorder?
- How do I prepare for Step exams and how do I make a schedule?
- I want a score two standard deviations above average. How do I reach it?

For Foothills and Alpine students who are having clinical or academic challenges, Nida Awadallah, MD, is available to meet on an individual basis to assist with all matters of performance, including but not limited to:

- Medical knowledge and test taking (Shelf/subject exams)
- Clinical Reasoning
- Presentations, Note Writing, Organization
- Interpersonal Skills and Communication
Safety Resources

**Injury/Needlestick:** Please let us know if you experience any injury while on your clinical rotation. We want to make sure you are supported and there is a process to have the ED visit. A report must be filed within 48 hours at this site: [CU Injury Report](#)

Completing this form is critical regardless of which site the injury occurs. Since you are medical students, you are eligible for workers compensation coverage, but only if it is reported within 48 hours!

Disability Resources

The University of Colorado Anschutz Medical Campus is committed to providing equal opportunities and fostering the personal growth and development of all students. AMC strives to accomplish these goals on behalf of students with disabilities. The staff of the Office of Disability, Access, and Inclusion (ODAI) are available to aid students with disabilities and arrange for reasonable accommodations. They also work continuously with members of the campus community to identify solutions to attitudinal and architectural barriers that might impede the successful completion of studies by a student with a disability.

The staff of the Office of Disability, Access, and Inclusion (ODAI) can serve most efficiently and effectively when an aid or service is requested well in advance by a student. The services are free, private and confidential. Students are encouraged to take the following important steps to obtain accommodations:

- First: Make an appointment with an Access Coordinator from ODAI, as early as possible because accommodations are not retroactive.
- Second: Complete an Access Form and submit supporting documentation prior to your initial meeting when possible. Please understand, the completion of the Access Form and the submission of documentation which meets the stated guidelines is required for approval of accommodations.
- Accommodations for testing at CUSOM does not guarantee accommodations for USMLE testing. Please discuss this with ODAI.

Examples of aids and services available to School of Medicine students include:

- Priority registration.
- Assistance in identifying note takers.
- Alternative testing for classroom examinations, which may include: extended time, a reduced distraction testing environment, reader, scribe, and/or assistive or adaptive technology.
- Interpreters (oral / sign language) or captioning services.
- Referral to on-campus support services, i.e. Writing Center, Tutoring, Student Mental Health Services.
- Textbooks in alternate format (E-Text, Braille, Audio, and Enlarged Print).
Clinical Policies and Procedures:

LIC Move Time Allowance

Medical students who are placed in LICs remote from their primary campus are required to move and re-establish a home for the duration of the LIC year in their LIC community, and then return to the Denver/Aurora area for the Alpine phase of the curriculum. Two days will be incorporated into the Foothills basecamp schedule to accommodate moving needs with the delay of clinical rotations by two days for these students. At the conclusion of the LIC, students will complete clinical work at their site two days before the conclusion of the Foothills year to allow time to return to Denver. All assignments and exams must be completed before the move dates with the exception of the rural LIC students who will return to the Anschutz Medical Campus for several on-site assessments requiring physical presence.

The Dress Code Policy for Students in Clinical Settings:

As a student of the University of Colorado Anschutz Medical Campus, you are expected to adhere to appropriate attire for your work in various classroom and clinical settings. Students are encouraged to consider the patient perspective in their appearance and how they present themselves may impact the patient provider relationship. Please be advised that you should review the specific dress code policy for the clinical site and/or course as it pertains to you. Some sites have more specific or structured rules and you are responsible for being aware of those regulations. These are updated frequently, so please check the link below for the most recent information. If you are rotating at a site not included here, please ask your course or clerkship director for more specific information. Faculty involved in a Course or Clerkship may request that students wear appropriate professional attire for a lecture or small group session, typically for sessions that involve patients or standardized patients. Students will usually receive notice of such occasions through Canvas. Inappropriate attire may result in the completion of a Professionalism Feedback Form and/or being asked to leave the setting to return with appropriate attire.

Guideline Areas:

Identification:
ID Badges must be worn and remain visible at all times. Most sites require the badge to be worn above the waistline and require that it is not blocked from view and can be seen in its entirety.

White Coats:
Most sites require a clean white coat to be worn over scrubs whenever possible. Most hospitals specify that staff outside of primary work areas wear white coats and students caring for patients in non-routine or emergent situations wear white coats or other protective attire. In outpatient settings, guidelines are more variable, and students should seek guidance from their clinical supervisors.
Shoes/Footwear:
Footwear should be appropriate to the work setting, clean and in good quality. Patient care teams do not allow for open-toed shoes.

Jewelry and Messages:
Jewelry and other accessories must be professional, appropriate and not interfere with job performance or safety. Students may be prohibited from wearing clothing, pins, buttons, emblems or insignia bearing a political, controversial, inflammatory or provocative message.

Tattoos/Body Art:
At most sites, students are expected to cover tattoos with appropriate clothing in order to create a professional environment for patients and visitors. Typical coverings would include collared shirts or long-sleeve shirts, etc.

Clothing:
Clothing should be clean, fit properly in a length and style that does not interfere with the performance of work duties. Clinician appearance should be neat and clean to reflect a professional image which includes clean clothes and clean shoes. Overall appearance should be professional.

Personal Hygiene (Hair):
Hair should be clean, groomed and kept at a reasonable length. Long hair must be maintained appropriately and tied back when necessary or required. Most sites require that hair color or style cannot be extreme.

Personal Hygiene (Nails):
Fingernails should be clean and of appropriate length for safety purposes and to prevent infection. Almost all of the clinical sites prohibit artificial nails.

Personal Hygiene (Odor/Teeth):
Body odor and bad breath can be offensive to patients and team members. Fragrances are discouraged and odors should be minimized as much as possible to avoid sensitivity reactions in those around you.

Scrub:
Specific sites may require a specific color/kind of scrubs or a particular uniform dependent upon the setting. Specific blocks or departments at specific sites may allow scrubs while others do not permit scrubs at all. Please be aware that some sites have specific rules about outside contamination and may require you to change scrubs if you leave and return to the hospital.

Specific Site Related Dress Code Policies: CHCO:
Colorado Springs Branch (under frequently asked questions):
https://medschool.cuanschutz.edu/education/colorado-springs-branch
Denver Health: Denver Health Personal Appearance Dress Code
HIPAA POLICIES AND RESOURCES

Always...

- Use Hospital Equipment to take patient photos.
- Ensure appropriate authorizations are in place if photos are not for patient care.
- Dispose of patient information in shredding/confidential bins, not regular trash.
- Encrypt all internet directed e-mail containing Personal Health Information (PHI). Can do this by writing PHI or Safemail in the email title.
- Understand HIPAA definitions of PHI, privacy breach, security breach.
- Be familiar with your sites HIPAA Policies.
- Obtain verbal permission from patient before discussing care in front of visitors.
- Encrypt mobile devices (phones, laptops, USB drives) that contain PHI.
- Ask if in doubt!
- Log off or lock your computer when leaving it unattended.

Never...

- Take patient records or notes off hospital/clinic premises.
- Take patient photos with personal cameras or cell phones.
- Discuss patient status or care in public places (elevators, cafeterias, hallways).
- Leave patient information, including your personal notes, unattended or in public view (ex. Conference rooms, whiteboards, lunch areas).
- Discuss patient care in front of visitors without permission from the patient.
- Access patient records without a business need.
- Leave patient information in your care- your care is not secure.
- Share your logon or password- you are responsible for anything done on your credentials.
- Share patient information with anyone who does not have a need to know the information in order to do his/her job.

Use of Interpreters

You must always use interpreters with your non-English-speaking patients unless you are certified as an interpreter. Use of a certified interpreter is essential to prevent miscommunication and diagnostic error. If you are fluent in a non-English language and would like to become certified as an interpreter, please ask your site coordinator how to do so.
When working with an interpreter, always document the interpreter number or name and date & time of call.

**Medical Student Duty Hour Policy:**

Policy Intent: The CUSOM seeks to support students in their ability to maintain their health and well-being during their medical education. While clinical experiences necessitate demands on time within a setting, excessive hours working in a clinical setting may compromise rather than support student learning. This policy specifies the parameters under which medical students may work in clinical settings for educational purposes.

Policy Definitions:
Duty or Work Hours: Refers to hours spent on patient care and in required educational activities within the clinical setting. These hours do not include studying, reading academic preparation, or travel time.

Clinical Setting providing Medical Education: A site that a student is assigned in order to complete a clinical course.

The Policy: An important part of medical education involves student learning while in a clinical setting. The CUSOM has developed a medical student “duty hours” policy based on the policy requirements for second year residents (e.g., PGY-2, R-2). The CUSOM duty hour policy for medical students applies to all clinical sites providing education to medical students. Briefly, the requirement is:

1. Students will not work more than 80 hours per week when averaged over four weeks.
2. Students will have a minimum of one day in seven off, when averaged over four weeks.
3. Students will not work more than 24 consecutive hours of scheduled participation during one period of time and no more than 4 additional hours to accomplish an effective transition of patient care.
4. Students should have 8 hours free of duty between work shifts.
5. After a 24-hour shift, students should have 14 hours free of duty.
6. No more than every 3rd night on call (excluding rotations in which students are working consecutive night or swing shifts and have days off).

Duty hour activities include patient care and all required educational activities. Studying, reading and academic preparation do not count towards the work hour maximums. Travel time to rotations does not count as work hours.

Foothills Procedure: During Foothills, students are required to indicate whether they have complied with duty hour policy as stated above, and if unable to comply, to provide the reason(s) for non-compliance. Duty hour compliance will be assessed randomly throughout the year and at the end of select clerkships as described below. Students should contact the LIC director when they are approaching duty hour limits and discuss with them about how to proceed including possible
schedule adjustment at the clinical site. Students will also have the opportunity to report any violation in duty hour rules in real time directly for immediate review.

**Snapshot Surveys:**
Twice during the academic year, all active Foothills students enrolled in an LIC will be asked to log duty hours every day for a week.

Each day of the week, the students will receive an email invitation to complete a Qualtrics survey. Monday through Saturday, the survey will have one question that will ask the students to enter the number of hours they worked that day.

On Sunday, the final survey day, the survey will have an additional question:

If you were not able to comply with Duty Hour Requirements during this course, please check the requirement that led to a violation of duty hour requirements:
- I worked more than 80 hours per week when averaged over four weeks.
- I did not have a minimum of one day in seven off, when averaged over four weeks.
- I worked more than 24 consecutive hours of scheduled participation during one period of time and more than 4 additional hours to accomplish an effective transition of patient care.
- I did not have 8 hours free of duty between work shifts.
- After a 24-hour shift, I did not have 14 hours free of duty.
- I had more than every 3rd night on call (excluding rotations in which I was working consecutive night or swing shifts and have days off).
- Not applicable because I complied with Duty Hour Requirements.

Comment box: Please provide explanation of any areas above that you have not been able to comply with.

The surveys will be set to send a reminder daily until each survey is complete.

The Foothills Coordinator will monitor survey completion of the duty hour logs during the week and ensure completion. Each student will have a unique URL which will enable correlation of the student’s schedule and duty hour logging. After the logging is completed, the survey data will be downloaded and combined with clinical site data.

Students will have the opportunity to report instances of duty hour violations directly at the time of occurrence and a summary of duty hour violations will be queried at the end of the LIC year in the LIC course evaluation.

Compliance with logging is a professionalism expectation.

**Clinical Logger Requirements**

In order to ensure that students are seeing all of the required conditions during Foothills, the following requirements of students and clerkship directors are in place:
Logger Requirements

• Log each required clinical condition once
• Log honestly.
• Review the logger at LIC Director/Student check in meetings throughout the year.

LIC Directors or their Designee will:

• Review aggregate data three times annually to ensure that all required clinical conditions are seen by all students and to ensure that alternate methods are used minimally to achieve this.

Students not completing their requirements will face the following consequences:

• Dishonest Logging of Patient Encounters will be deemed a violation of the Student Honor Code and be referred to the Student Honor Council for further discussion.
• Failure to complete logging of Duty Hours when requested will be deemed a professionalism violation and may require escalation to the professionalism committee.

Please refer to the video presentation from Foothills basecamp for instructions on how to successfully use the logger if you run into technical issues or submit a tech support ticket through the Medical Education Support tile.

CUSOM Social Media Policy

The University of Colorado School of Medicine (CUSOM) has established a policy for social media use. This Social Media Policy is to be included for distribution in admissions and orientation materials for medical students.

Patient Privacy. Do not post patient information of any kind on social media or networking sites without the patient’s informed consent. This guideline applies to de-identified patient information. Informed consent by a patient requires a signed informed consent document stating the patient’s willingness to have personal health information documented on the named social networking site.

Clinical Settings. You must have the written consent of the clinical institution and comply with the institution’s policies regarding social media posts. Photos and posts that include a clinical site, such as images of the building or signage, must be approved by that institution’s communications department. This includes CUSOM’s primary clinical affiliates, the UCH system, Denver Health Medical Center, Children’s Hospital Colorado, and the Rocky Mountain Regional VA Medical Center. It also applies to community practices and global health experiences. Contact information for university communications and affiliated hospitals can be found at the links below. If one is training at an institution not included below, please refer to the policies of that institution.

b. Denver Health Medical Center: https://www.denverhealth.org/about-denver-health/media
c. Children’s Hospital Colorado: https://www.childrenscolorado.org/about/news/media-resources/
d. Rocky Mountain Regional VA Medical Center: https://www.va.gov/eastern-colorado-health-care/contact-us/
e. University of Colorado Anschutz Medical Campus: https://news.cuanschutz.edu/media-resources/
f. University of Colorado School of Medicine: https://medschool.cuanschutz.edu/deans-office/about-us/communications

Comply with Institutional Policies. Residents and fellows should have a working familiarity with the following documents, which address matters specific to these institutions.

a. University of Colorado Anschutz Medical Campus: https://www.cuanschutz.edu/social-media-policy
c. Denver Health Social Media policy: https://denverhealth.policystat.com/policy/7532335/latest/

Personal Information. Students should always consider their professional roles and associated responsibilities as a student, trainee, or employee of the University of Colorado School of Medicine when managing the content of their personal social networking profiles. Students should responsibly use and self-govern personal profiles on social media sites. While we follow the CUSOM’s commitment to free speech and encourage you to interact with CUSOM leadership, we will review all content and comments and will require one to remove any that contain threats, hate speech, sexually explicit or pornographic material, obscenity, illegal suggestions, unauthorized advertisements/SPAM/solicitation or the exposure of another user’s protected data. The following are some tips for responsible social media use:

- Avoid content or material you are not comfortable sharing with coworkers, patients, supervisors, and members of the media.
- Avoid content or material about colleagues that you would not post about yourself, or that would be detrimental to those colleagues.
- Avoid posts that could be considered unprofessional behavior, such as photos or comments depicting alcohol abuse, drug use, sexually explicit or racially derogatory comments.
- Avoid posts with clothing, logos, or signs that imply institutional endorsement of such conduct.

Professional conduct. Posts can create potential liability for future careers and for professional standing within the university and at affiliated clinical settings. The ramifications of unprofessional social media behavior could have serious negative consequences. Complaints to professional governing boards (medical staff credentialing, and medical licensing, e.g., Colorado Medical Board) could come from anyone with direct – or indirect-access to social media, including patients and their family, employers and co-workers, family and friends, and law enforcement agencies.

Privacy Settings. Most social networking sites provide strict privacy settings. It is recommended that you review the privacy settings of your social media accounts to ensure who has access to the information you post. However, privacy settings often do not prevent others who have access to your postings from forwarding or posting your content.

Media Contacts. If a student is contacted by the media about issues that relate to work on the campus or at any affiliated clinical setting in any way, it is recommended you contact the
School of Medicine Director for Communications Mark Couch and the clinical site’s communication director.

Violations of Policy Violations of this policy will be referred to the Student Professionalism Committee and Associate Dean of Student Life. In consultation with the relevant legal department(s), they will determine appropriate remediation and/or referral to the Student Promotions Committee for disciplinary actions.
Professionalism:

The Importance of Professionalism: Yours and Others
As you enter the clinical phase of your training, your professionalism and the professionalisms of others is needed for effective learning and compassionate, high quality patient care. CUSOM is committed to creating an environment of mutual respect among all those involved in the clinical setting -- students, patients, faculty, residents, and staff.

Your Professionalism
Professional behavior is expected of students throughout their medical school curriculum and is a program competency for graduation. Some expected behaviors include:

- Be conscientious, reliable and timely with required responsibilities
- Be truthful in documenting and reporting clinical and administrative information
- Accept and acknowledge personal errors
- Maintain patient confidentiality
- Recognize and respond to others’ unprofessional behavior

The Student Professionalism Committee and the Student Honor Council strive to address concerns of student professionalism with the goal of helping students to achieve and maintain the standards of behavior expected by the profession.

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<td>Student Professionalism Committee</td>
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<td>Student Professionalism – Student Feedback Form</td>
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<td>Honor Council</td>
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Professionalism of Others
In order to create an environment conducive to effective learning and patient care, it matters how those in the healthcare setting – students, faculty, residents, staff, and patients – are treated and treat each other. In the case of students, AAMC defines mistreatment as “behavior (that) shows disrespect for the dignity of others and unreasonably interferes with the learning process” whether “intentional or unintentional.” See https://medschool.cuanschutz.edu/education/current-students/support-for-students/policies-procedures-guidelines.

Feedback to each other is one way that we can learn how others view our behaviors. We encourage you to report incidents of unprofessional behavior and mistreatment. There are a variety of resources to help you in thinking about any incident you are considering reporting. Feedback Options for Students. Feedback can be managed in such a way to mitigate any concerns about impact on grading or any other form of retaliation.

See Appendix B for details on providing feedback and for reporting incidents to the Office of Professionalism. You are also encouraged to speak to LIC Directors and the
Assistant/Associate Deans regarding any professionalism or mistreatment concerns. They want to hear from you!

**Relationships between Students and Teachers**

Students and teachers should recognize the special nature of the teacher-learner relationship, which is, in part, defined by professional role modeling, mentorship and supervision. There is a power differential, as expressed by the fact that teachers often evaluate student performance and the results of their evaluations may affect the student's future. Conversely, students evaluate the quality of their teachers and this can, to a lesser degree, affect the teacher's career.

Because of the special nature of this relationship, students and teachers should strive to develop a relationship that is characterized by mutual trust, acceptance and confidence. They both have an obligation to respect and maintain appropriate boundaries. Students and teachers must avoid any and all behaviors that conceivably could lead to the perception of a boundaries violation; avoiding boundary violations is crucial to a proper teacher-student relationship. There are similar boundaries between students and patients that exist because of the nature of this special and trusting relationship. Boundary violations or actions that may give the appearance of a boundary violation should routinely be avoided.

A partial list includes:

- Romantic involvements;
- Business relationships, other than those that might emerge from joint educational projects;
- Faculty or students accepting services or personal favors from each other (e.g., babysitting, house sitting, pet care, work in the office);
- Accepting substantial gifts;
- Special treatment of a student, including gifts, meals, entertainment, or social contacts that differs substantially from the usual teacher-learner relationship with other students;

Health providers who provide health services, including psychiatric/psychological counseling, to a medical student or their primary family members will not be involved in the academic assessment or promotion of the medical student receiving those services. When students or their primary family members choose their health care providers from physicians who are on the faculty, they have the potential to be in a conflict-of-interest situation, where their provider is also evaluating their academic or clinical performance. Faculty members are not allowed to complete an evaluation for any students for whom they provide or have provided medical care including their primary family members. Conflicts arise between a faculty's role as the student's physician and their role as an evaluator of the student's performance. Faculty must notify students as soon as they recognize the conflict. Students likewise must notify a faculty member if they are assigned to a physician for evaluation who is providing or has provided medical care for them or their primary family members in the past. The student must also notify the LIC director who will find an alternative clinical site or provide an alternative faculty
member for evaluation. Students may consult the Office of Student Life for a list of physicians who do not teach students.

Mistreatment

If a student feels that he or she has been subject to mistreatment in the learning or clinical environment, there are a variety of options for reporting. We recognize that students may differ in how they want to address this issue, and we seek to provide a wide array of reporting options.

Please check the website for information and reporting regarding mistreatment vs. suboptimal learning
https://www.cuanschutz.edu/offices/professionalism

Standards for Medical Professionals

For Students, House Officers, Fellows, and Faculty Practicing Within the Core Health Systems of the CU School of Medicine

I. A professional consistently transmits respect for patients by his/her performance, behavior, attitude and appearance.
   A. Respect for privacy and confidentiality.
      1. Knock on door before entering room.
      2. Appropriately drape patient during examination.
      3. Do not discuss patient information in a public area; including elevators, and cafeterias.
      4. Keep noise levels low when patients are sleeping.
      5. Patient confidentiality includes following HIPAA rules regarding appropriate accessing patient files, including electronic files.
   B. Respect for self-autonomy and the right to be involved in care decisions.
      1. All professionals introduce themselves to patients and patient’s families and explain their role in the patient’s care.
      2. All professionals wear name tags clearly identifying their names and roles.
      3. Time is taken to assure patient and family understanding, and informed consent, of medical decisions and progress.
   C. Once a healing relationship is initiated a professional never abandons a patient.
      1. A professional assures continuity of care by clearly documenting who will provide care after a patient is discharged from a hospital and informing the patient of how that caregiver can be reached.
      2. A professional responds promptly to phone messages and pages.
      3. A professional is responsible for providing reliable coverage through colleagues when he/she is not available.
   D. Present a professional appearance.
I. All professionals shall comply with acceptable standards of dress as defined by the institutions in which they work.

II. A professional consistently transmits respect for peers and co-workers.
   A. Respect is demonstrated by effective communication.
      1. Primary care providers will be informed of their patient’s admission, the hospital content, and discharge plans.
      2. Consulting physicians will be given all data pertinent to providing a consultation.
      3. Medical records will be kept legible and up to date; including dictating discharge summaries within approved guidelines. (dictations done by housestaff and attendings, not students)
      4. All non-medical professionals who are part of the care team will be kept informed of patient plans and progress.
      5. Continuing verbal and written communication will be given to referring physicians.
      6. By understanding a referring physician’s needs and concerns about their patients.
   B. Respect is demonstrated for diversity of opinion, gender, and ethnicity.
      1. The work environment must be free of harassment of any sort.
      2. The opinions of all professionals involved in the care of patients must be respected.

III. A professional is responsible for his/her own education.
   A. One must be a motivated self-directed learner
   B. We must recognize the limits of our knowledge or skills and ask for help when appropriate.

Office of Faculty Relations (formerly Office of Professional Excellence)

The Office of Faculty Relations exists to provide faculty, residents, fellows and students a resource on campus to obtain fair and equitable treatment for all matters. Under appropriate circumstances, the office can serve as an advocate for fair and equitable treatment for faculty, residents, fellows, and students and can facilitate safe reporting of mistreatment or abuse. Feedback can be managed in such a way to mitigate any concerns about impact on grading or any other form of retaliation. The Office is available to help faculty, residents, fellows, and students with all issues and concerns and provides consultations, short-term coaching, counseling, referrals, alternative dispute resolution and facilitation. The Office can also assist faculty, students, and staff members in preparation for various meetings and conversations. The services of the Office of Faculty Relations are provided free of charge. Contact the office by email- FacultyRelations@cuanschutz.edu or Phone- 303-724-4PRO (4776). For faster response, (no confidential information please) call 303-724-7854. Visits are by appointment only.
The Office of Equity's stated mission is to stop, prevent, and remedy discrimination, harassment, sexual misconduct, and any related retaliation; provide education, training and outreach; design policies and procedures to make our campus safer and more inclusive; and ensure all individuals are treated with dignity, compassion, and respect.
Foothills Financial Aid Planning

Class of 2027,

We hope this section helps you navigate the complexities of financial matters specific to your clerkship year at the University of Colorado School of Medicine. If you have questions or concerns about your financial aid please reach out to me. The information included in this section is accurate as of June 1st, 2024, and is subject to change without notification.

A friendly reminder: whenever you have a question or concern related to financial aid or student debt, please ask! I want you to be equipped with accurate information to make informed decisions.

If you need to discuss your financial aid outside of business hours, please send me an email to identify an alternate time. I will do my best to accommodate early morning or evening requests for assistance.

Sincerely,
Deedee Colussy
Financial Aid Program Manager
deedee.colussy@cuanschutz.edu
Direct Phone: 303-724-9117
Schedule an appointment

Living Expense Refunds

Students should expect to receive their living expense deposit (also referred to as a “refund”) the first week of classes each new semester. Students are required to be registered and in good standing with the CU School of Medicine, and all necessary financial aid information and/or paperwork must be complete. Missing or incomplete requests will delay your living expense refund and your account is subject to service and late fees if it is not paid by the due date established by the Bursar’s Office (bursar@udenver.edu or 303-315-1800). The Bursar’s Office sends email notifications regarding billing statements and due dates.

Common issues that will delay your refund:

1. Missing FAFSA application and/or additional documentation. You can view your current award and application status in UCD Access in the Student Center.
   a. www.ucdenver.edu/ucdaccess
   b. You need to submit the 24-25 FAFSA for your Fall 2024, Spring and Summer 2025 semesters. This application was made available at www.studentaid.gov. Your 2022 tax information will be used to complete this application.
   c. Your Student Center “To Do List” details FAFSA receipt and unresolved items.

2. The financial aid offer has not been accepted. Student loans must be accepted by you for CU to begin processing the funds. You are notified via email when an award offer is available for you to accept.
   a. Both Direct Unsubsidized Stafford and PLUS Loans are accepted in UCD Access under the 2025 Year.
b. Fall, Spring and Summer (SUM) loans are offered. This is a new feature for this school year. Best practice: accept the fall/spring loans, then set a reminder for mid-April 2025 to accept the summer (SUM) loans you need then. Once accepted, you cannot adjust the loan amount without my assistance.

c. Fall/Spring (September 2024-May 2025) and the amount will be equally divided between the two semesters.

d. Fixed Interest rates for the upcoming school year:
   i. Direct Unsubsidized Stafford: 8.08%
   ii. Direct Graduate PLUS: 9.08%

e. Direct PLUS requires an approved credit check. This will be done once you accept the loan. The credit decision will be made and communicated to you by Direct Loans.

f. Institutional loans (Perkins, Loans to Disadvantaged Students, CU Medical School Loan, etc.) can take longer to process. Watch for an email message from ECSI (it is often found in your junk/spam folder) for directions to complete the entrance counseling and promissory note online.

Direct deposit gives you the quickest access to living expense refunds. We strongly recommend sending your refund to your savings account, and then having a scheduled monthly transfer for your checking account for living expenses.

**Living Allowance Funds**

When you receive your refund, plan your finances carefully to last you until your next deposit. If you do not have a personal budget or need to revise your plan, I have a comprehensive worksheet that can be emailed to you upon request.

The $2,600 allowance applies to the 2023-2024 academic year; the amount will increase by $200 to $2,800 for the 2024-2025 year. To avoid overspending, students are encouraged to account for non-monthly and irregular expenses (example: car insurance, maintenance, registration fees, personal travel, and gifting) when establishing the monthly transfer amount to ensure the funds are available when those expenses are incurred.

Here are the estimated refund dates for each semester.

a. Fall 2024: week of July 29th for students enrolled in the Discovery MSA or Research Track courses. Students not taking one of those courses will receive their aid the week of September 2nd when Basecamp begins.

b. Spring 2025: week of January 6th

c. Summer 2025: week of May 12th

Students can reduce the amount they borrow each semester. You have 45 days from the time you receive a financial aid disbursement to contact me to request an adjustment to lower your principle borrowing. Returning unneeded loan funds during this time will reverse loan origination fees and interest.
Unusual Circumstances

Occasionally, a medical student experiences unforeseen health care and/or automobile expenses. We can consider unusual expenses for medical, dental, pharmaceutical, optical, and major car repair charges with itemized documentation. It is advisable for students to contact me to discuss their situation prior to submitting their request. Health related appeals will require Explanation of Benefit (EOB) statements from your insurance company. Credit card receipts do not detail the necessary information needed for budget increase appeals. Car-related expenses can only be considered for major repairs. Maintenance (oil changes, mileage service, etc.) cannot be considered, as they (along with insurance and registration) are covered by the personal transportation allowance incorporated into the living allowance. Approved increases will be processed as a reimbursement.

Locating Essential Information

a. UCD Access: ucdenver.edu/ucdaccess
b. StudentAid.gov
c. Managing Your Finances During Medical School AAMC
d. AAMC’s FIRST (Financial Information, Resources, Services, and Tools)
e. Annual Credit Report website

- This federally sponsored website allows you to obtain your three free credit reports.
- The reports do not provide your credit score without paying a fee, but it is more important you review the information for accuracy. It is advisable to review one of the three reports every four months to have an ongoing look at your credit history throughout the year. If you find an error or incorrect information you need to follow the dispute directions detailed in the report.
- It is important to remember your federal Graduate PLUS loans require “adverse-free credit history” for you to receive this type of funding. As a rule: delinquencies, bankruptcies, court judgements against you, or other negatively perceived financial information about your ability to repay a debt could prevent or delay your ability to borrow this type of loan.
- Considering recent data breaches many consumers are concerned about protecting their personal identity and placing a credit freeze on their consumer credit files. Generally, this does not pose a problem for student aid, however, you should be aware that you will need to unfreeze your report for a credit check to be completed when you accept a PLUS loan. Most students will undergo a credit check twice per academic year if they opt to borrow this type of financing.
Foothills LIC Clerkship Contact Information:

**AMC Longitudinal Integrated Clerkship – Equity**
LIC Director: Dr. Kate Jennings – kate.jennings@cuanschutz.edu
LIC Coordinator: Emily Martin – Emily.e2.martin@cuanschutz.edu

**Children’s Hospital of Colorado Longitudinal Integrated Clerkship - Advocacy**
LIC Co-Director: Dr. Meghan Treitz - Meghan.treitz@childrenscolorado.org
LIC Co-Director: Dr. Amy Grover – Amy.grover@childrenscolorado.org
LIC Coordinator: Margie Rodgers – Margie.rogers@cuanschutz.edu

**Colorado Springs Longitudinal Integrated Clerkship – Health Equity**
LIC Director: Dr. Heather Cassidy - heather.cassidy@cuanschutz.edu
LIC Coordinator: Julia Walden – Julia.walden@cuanschutz.edu

**Colorado Springs Longitudinal Integrated Clerkship – Quality Improvement & Patient Safety**
LIC Director: Dr. Jaime Baker - jaime.l.baker@cuanschutz.edu
LIC Coordinator: Erin McKay - erin.mckay@cuanschutz.edu

**Community Health Longitudinal Integrated Clerkship – Advocacy**
LIC Director: Dr. Henry Colangelo - henry.colangelo@cuanschutz.edu
Assistant LIC Director: Dr. Hana Smith - hana.smith@childrenscolorado.org
Assistant LIC Director: Dr. Kari Mader - Kari.mader@cuanschutz.edu
LIC Coordinator: Shelley Moore - shelley.moore@cuanschutz.edu

**Denver Health Longitudinal Integrated Clerkship – Advocacy**
LIC Director: Dr. Anne Frank - Anne.frank@dhha.org
LIC Coordinator: Kristina Oatis - Kristina.oatis@dhha.org
Denver Health Longitudinal Integrated Clerkship – Health Equity
LIC Director: Dr. Vishnu Kulasekaran - vishnu.kulasekaran@dhha.org
LIC Coordinator: Kaley Batley - kaley.batley@dhha.org

Denver Health Longitudinal Integrated Clerkship – Public & Population Health
LIC Director: Dr. Kate Adkins - kate.adkins@dhha.org
LIC Coordinator: Kristina Oatis - Kristina.oatis@dhha.org

Fort Collins/Northern Colorado Longitudinal Integrated Clerkship – Public & Population Health
LIC Director: Dr. Ben Leon – Benjamin.leon@uchealth.org
Assistant LIC Director: Dr. Ashley Barash – Ashley.barash@cuanschutz.edu
LIC Coordinator: April Hoyland april.hoyland@cuanschutz.edu

Kaiser Permanente Longitudinal Integrated Clerkship – Inquiry
LIC Director: Dr. Sharisse Arnold-Rehring - sharisse.arnold-rehring@kp.org
LIC Coordinator: Danya Ahram - danya.j.ahram@kp.org

Longmont/Boulder Longitudinal Integrated Clerkship – Advocacy
LIC Director: Dr. Amy Johnson – amy.johnson@uchealth.org
LIC Assistant Director: Dr. Abby Emdur – abby.emdur@uchealth.org
LIC Coordinator: TBD

Rural Longitudinal Integrated Clerkship – Public & Population Health
LIC Director: Dr. Roberto Silva - Roberto.silva@cuanschutz.edu
LIC Co-Director: Dr. Mark Deutchman – Mark.deutchman@cuanschutz.edu
LIC Coordinator: Melissa Darzins – melissa.darzins@cuanschutz.edu
LIC Coordinator: Julia Kendrick – Julia.kendrick@cuanschutz.edu
University of Colorado Hospital Longitudinal Integrated Clerkship – Inquiry 1
LIC Director: Dr. Benjamin Vipler – Benjamin.vipler@cuanschutz.edu
LIC Coordinator: Andra Breazeale – andra.breazeale@cuanschutz.edu

University of Colorado Hospital Longitudinal Integrated Clerkship – Inquiry 2
LIC Director: Dr. Frank Merritt – frank.merritt@cuanschutz.edu
LIC Coordinator: Nicole Perez – Nicole.perez@cuanschutz.edu

University of Colorado Hospital Longitudinal Integrated Clerkship – Quality Improvement & Patient Safety
LIC Director: Dr. Emily Gottenborg – Emily.gottenborg@cuanschutz.edu
LIC Coordinator: Jenna Wyrick – jenna.wyrick@cuanschutz.edu

Veteran Affairs Longitudinal Integrated Clerkship – Quality Improvement & Patient Safety
LIC Director: Dr. Samantha Robin – Samantha.robin@cuanschutz.edu
LIC Coordinator: IzaBelle Sweet - izabelle.sweet@cuanschutz.edu
Office of Student Life:

The Office of Student Life is located in the Fitzsimons Building, on the first floor, room N1219. The primary mission of the Office of Student Life is to assist medical students from the time they applied to medical school, to the first day of matriculation, through graduation and beyond.

Dr. Brian Dwinnell, Associate Dean of Student Life; the Assistant Deans of Student Affairs – Dr. Nida Awadallah, Dr. Liz Gundersen, Dr. Maurice Scott, Dr. Deb Seymour, and Dr. Jeffrey
Soohoo, and the rest of the Student Life team are always available to answer questions and address your concerns. Our doors are always open.

Office of Student Life

Brian Dwinnell, MD
Associate Dean of Student Life
BRIAN.DWINNELL@CUANSCHUTZ.EDU

Deborah Seymour, PsyD
Assistant Dean, Student Affairs for Student Success
Education and Learning Specialist
Associate Director of DOCS, communication skills
DEB.SEYMOUR@CUANSCHUTZ.EDU
- Academic advising
- Student Life Steering Committee
- Step and Shelf exam Preparation
- Study Skills development

Nida Awadallah, MD, MACM
Assistant Dean, Student Affairs
Director of Clinical Remediation
Learning Specialist
NIDA.AWADALLAH@CUANSCHUTZ.EDU
- Clinical Remediation
- Clinical Assistance
- Step Preparation

Elizabeth Gundersen, MD
Assistant Dean, Student Affairs
Director, Scholar’s Year
elizabeth.gundersen@cuanschutz.edu
Maurice “Scotty” Scott, MD
Assistant Dean, Student Affairs
DEI Liaison
Ft Collins and Colorado Springs Liaison
maurice.scott@cuanschutz.edu

Jeffrey SooHoo, MD, MBA
Assistant Dean, Student Affairs and Admissions
Director, Masters of Medical Science
AOA Chapter Advisor
JEFFREY.SOOHOO@CUANSCHUTZ.EDU

OSL Dean Joint Responsibilities
- MSPE
- VSLO
- Residency Prep
- Step 1 tracking/support programs
- Step 2 tracking/support programs
- Remediation Coordination
- Assisting students through Personal and Academic Issues
Office of Student Life (OSL) Staff

Admissions:

Karina Goodwin  
Manager, Admissions  
303-724-8264  
KARINA.GOODWIN@CUANSCHUTZ.EDU

Lamar Cherry  
Senior Admissions Specialist  
303-724-8662  
lamar.cherry@cuanschutz.edu

Yasmine Pugh  
Student Affairs/Admissions Professional  
Yasmine.pugh@cuanschutz.edu

Student Affairs:

Jodi Cropper  
Director, Office of Student Life  
Jodi.cropper@cuanschutz.edu
Melanie Trinkwald, MA  
Manager, Office of Student Life  
303-724-6292  
MELANIE.TRINKWALD@CUANSCHUTZ.EDU

Deborah Jackson, PhD  
Records Manager  
303-724-6404  
deborah.jackson@cuanschutz.edu  
- Plains and Foothills Registration/Grades  
- Grade Issues/Changes  
- Transcript Assistance  
- MSA/Research Track Registration  
- Database Management

Danielle Schmidt  
Senior Records Coordinator  
303-724-6408  
danielle.m2.schmidt@cuanschutz.edu  
- Alpine/Summit Registration/Grades  
- Grade Issues/Changes  
- MSPE Letters  
- Visiting Student Learning Opportunities

Marilyn Amarachukwu  
Events Coordinator  
amarachukwu.nzoiwu@cuanschutz.edu  
- Student Events and Support  
- Student Awards  
- OSL Weekly Newsletter  
- MSC, SIGs, and Honor Society Support
The Office of Student Life is strongly committed to assisting our students with career and professional development. Beginning with orientation, personnel in this office are responsible for assisting students with providing unbiased information about medical specialties,
residency application, preparation for interviews, and their participation in various residency
matching services.
Career planning is an interactive process: we can assist students in setting and achieving
academic, professional, and personal goals that are consistent with their own interests,
values, abilities, degree requirements, and career expectations. The Office of Student Affairs
provides a wide range of information and resources to students and may refer them to other
appropriate campus resources. There are many factors involved with planning a medical
career and our office can assist students in understanding each of those factors and help in
the decision-making process.
We coordinate with the AAMC Careers in Medicine program, an online resource, which aids
students in understanding their personality types, skills, interests, and values. This program is
designed to assist students in a logical process of self-assessment and career planning. To
schedule a one-on-one session about career advising, please call the Office of Student Life
at 303-724-6407.

**Need a jump start when thinking about careers?**

- The AAMC Careers in Medicine website. This site has tools that enable you to identify
career goals, create a personal profile identifying skills, interests, personality, values,
lifestyle choices, and other personal experiences that affect career choice, provides
information about 128 specialties and subspecialties, provide match, training and
workforce information and the personal characteristics of physicians in each specialty.
- Check out specialty organizations and resources
- Talk with an Assistant Dean in Student Affairs
- Meet up with preceptor or other faculty
- Have a chat with the faculty or student mentor in your Advisory College
The School of Medicine Office of Diversity & Inclusion

The School of Medicine Office of Diversity, Equity & Inclusion (DEI) is here to connect you with mentors, services and departments throughout the university system and in the community that will assist and support your academic and professional success.

We believe diversity enhances the learning environment, strengthens the visibility and ties to nearby communities, and contributes to the community’s overall health through programs and trainings focused on decreasing health disparities and increasing health equity in accordance with the mission of the medical school.

We also work to develop a respectful, diverse and inclusive environment in the School of Medicine and across the Anschutz Medical Campus where all members of the community feel supported to be successful in achieving the mission of health through our educational programs, patient care and research.

Amira del Pino-Jones, MD
Associate Dean for Office of Diversity & Inclusion
Amira.delpino-jones@cuanschutz.edu

Maurice Scott, MD
Assistant Dean of Student Affairs
Director Undergraduate Medical Education DEI
Maurice.scott@cuanschutz.edu

Contact Us:
Office of Diversity and Inclusion
Anschutz Medical Campus Box C292
13001 East 17th Place, Fitzsimons Building
Aurora, CO 80045
Clinical Placements Driving Distance Policy

Many of the clinical training sites used by the University of Colorado School of Medicine are located in communities outside of the Aurora/Denver metropolitan areas or off-site from the main campuses of our major affiliate hospital partners. Therefore, reliable transportation is a necessity to participate in clinical training. During Plains and Alpine, students may be placed with preceptors up to 40 miles from their primary campus. During Foothills, students may be placed at clinical sites up to 40 miles from the primary training site of their LIC. Primary trainings sites for LICs are defined in each LIC syllabus. Colorado AHEC provides housing for students on clinical rotations more than 40 miles from the Anschutz Medical Campus or their primary LIC site.

Colorado AHEC Housing Policies

Colorado Area Health Education Center
(COAHEC)

COAHEC Housing Program

The State of Colorado is divided into six regions (Centennial, Front Range, San Luis Valley, Southeastern Colorado, Southwestern Colorado, and Western Colorado) with an Area Health Education Center Office in each region. The regions are overseen by the Colorado AHEC Program Office (COAHEC) on the CU Anschutz Medical Campus, Ed2N 5th floor.

For complete details on COAHEC housing, visit our website at https://www.cuanschutz.edu/centers/coahec/clinical-training or reach out to anyone on the COAHEC Housing team COAHECHOUSING@CUANSCHUTZ.EDU.
Options for Providing Feedback

University of Colorado School of Medicine Feedback Options 2020

1) The multiple ways of providing feedback to teachers:
- Contact teacher directly
- Contact appropriate student representative* Contact Block, Clerkship or Course Director
- Contact Assistant Dean (Clinical Core, Longitudinal, Clinical) Use block, clerkship or course evaluations

Timely Feedback/Resolution Identifiable

Use individual faculty evaluations within block, clerkship or course
Report to Office of Professionalism
www.medschool.ucdenver.edu/professionalism

Delayed Feedback/Resolution Confidential

* If the feedback relates to Clinical Core blocks, CBD representative(s) may be contacted. If longitudinal courses, their respective student representative(s) may be contacted. If the feedback relates to professionalism concerns, the class Student Professionalism Committee representative may be contacted. If feedback relates to advisory and student life concerns, contact your academic College representative.

Office of Professionalism
Its mission is to promote a respectful and compassionate learning, clinical care and research environment. The Office provides medical students, graduate students and others a confidential, safe, free, “rapid response” resource for reporting any episode of mistreatment or unprofessional behavior by faculty, fellows or residents, no matter what kind or where it occurs (classroom, laboratory or clinical setting). The Office of Professionalism is a “first-choice” for reporting mistreatment, and direct emails to professionalism@ucdenver.edu or telephone calls 303-724-4PRO (4776) are encouraged. Visit the professionalism website www.medschool.ucdenver.edu/professionalism for more information.

Professionalism Web Site
This site is a comprehensive resource for students, residents and faculty members. The site includes a statement of the School’s commitment to building and sustaining a respectful and supportive learning and clinical care environment. It provides direct links to the Office of Professionalism and the online mistreatment reporting form. Also, there are links to the Teacher-Learner Agreement, the Student Honor Council, Student Professionalism and the Faculty Professionalism Code of Conduct. The web site also includes documents outlining the definitions of mistreatment and sub-optimal learning environment.

Reporting Options
The professionalism web site includes a list of the options that are available for reporting mistreatment, including an online mistreatment reporting form. Visit the professionalism web site or go directly to the Reporting Form. Reports of mistreatment using this online form are delivered and kept confidential. Note: Students may continue to report mistreatment using any of the available pathways, including the end-of-block evaluations, but we are encouraging reports to be directed to the Office of Professionalism as the first choice.
2) The multiple ways of providing feedback between students:

- Contact your peer directly
- Contact small group faculty leader
- Contact appropriate student representative*
- Contact block or course director
- Contact Assistant Dean for the core Occasional use of peer evaluations

Use individual faculty evaluations within block, clerkship or course Report to Office of Professionalism

www.medschool.ucdenver.edu/professionalism

*If the feedback relates to professionalism concerns, contact the class Student Professionalism Committee representative. If related to Honor Council concerns (e.g., cheating, unfair advantage), contact your Honor Council representative. If feedback relates to advisory and student life concerns, contact your academic College representative.

Feedback Tips: (Adapted from: Bergquist & Phillips, A Handbook for Faculty Development, 1975)
- Feedback should be timely: Given to peers as soon as possible after an incident.
- Feedback should be descriptive and not evaluative: Describe what actually happened, not stating that something was “bad” or “done wrong”.
- Feedback should be specific: Clearly state what actually was problematic, instead of using generalities.
- Consider including something that was positive in addition to raising a concern.

Example phrasing of constructive peer feedback:
- “I felt like when you were talking during class this morning, I had a hard time hearing the lecturer,” as opposed to “You should try to not talk during lectures.”
- “I felt uncomfortable when you clarified the plan of care in the room, it would have been more helpful to do so privately,” as opposed to “You shouldn’t say anything negative about my plan of care in front of others.”

Further guidance on selecting feedback mechanism can be provided by the Office of Student Life as well as the Anschutz Medical Campus’ Ombuds Office, located on the 7th floor of Fitzsimons Building, phone 303-724-2950. The Ombuds Office can provide informal conflict resolution and a forum for prompt, impartial and confidential discussions. The primary goal of the Ombudsperson is to ensure that employees and students receive fair and equitable treatment. Ombuds Office – Conflict Resolution & Management Experts