

**SCHOOL OF MEDICINE EXECUTIVE COMMITTEE MEETING**  
**TUESDAY, JUNE 17, 2014**  
**8:00 AM – 9:45 AM MST**  
**ACADEMIC OFFICE ONE, 7TH FLOOR BOARDROOM**

**MINUTES**  
**FOR COMMITTEE REVIEW**

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**COMMITTEE MEMBERS**

**Present:** *Tim Crombleholme, Steve Daniels, Frank deGruy, Chip Dodd, Robert Freedman, Laurie Gaspar, Tom Henthorn, Mark Johnston, Richard Krugman, Wendy Macklin, Dennis Matthews, David Norris, Angie Ribera, Nanette Santoro, Richard Schulick, David Schwartz, Ron Sokol, Ann Thor, Andrew Thorburn, Ken Tyler, David West, Richard Zane, Todd Kingdom for Herman Jenkins, Linda Van Dyk for Randall Holmes*

**Absent:** *John Cambier, Robert d'Ambrosia, James Hill, Randall Holmes, Herman Jenkins, Kevin Lillehei, Marian Rewers, Ken Tyler*

**PARTICIPANTS**

**Present:** *Robert Anderson, Tom Blumenthal, Terri Carrothers, Mark Couch, Doug Jones, Steve Lowenstein, Tom MacKenzie, Thomas Meyer, Chris Nyquist, Chip Ridgway, Carol Rumack, Jane Schumaker, Fred Suchy, Richard Traystman, Cheryl Welch*

**Absent:** *Brittney Bastow, Jeffrey Druck, Ben Honnigman, Richard Johnston, Ryan Murphy, John Repine*

**GUESTS**

**Present:** *Alison Lakin, Joan Bothner, Lynette Roff, Scott Arthur*

**I. CALL TO ORDER**

A quorum of members was present, and the meeting was ready to proceed with business at 8:05 AM MST.

**II. APPROVAL OF MINUTES**

The May 20, 2014 SOM Executive Committee Meeting minutes were unanimously approved as written.

**III. DISCUSSION ITEMS**

**A. Dean's Comments**

i. Search Updates

1. Two candidates for the Chair of Radiation Oncology are participating in second round interviews this week. Feedback from their visits will be received by next week and then discussions on how to proceed will take place.
2. Confidential interviews for the CU School of Medicine (CUSOM) Dean/Vice Chancellor for Health Affairs will take place in the month of July.

ii. Media relations reminder

1. In April 2014, the Centers for Medicare and Medicaid Services (CMS) released a report showing detailed information about physicians' compensation and the types of procedures and services they provide. After the report came out, a few of the CUSOM faculty were contacted by the media such as ProPublica and Public Radio. While the

faculty who were contacted did a good job in responding to the media's questions, this is a good time to remind faculty to contact Mr. Mark Couch, SOM Communications Director, when preparing for print, broadcast and online interviews. Understanding how the media works is crucial to ensuring interactions and interviews with media representatives are done well. Mr. Couch can be reached at [mark.couch@ucdenver.edu](mailto:mark.couch@ucdenver.edu) and 303-724-5377.

iii. Introductions and Announcements

1. Mr. Scott Arthur was introduced to the committee. Following a national search, Mr. Arthur was named vice chancellor of advancement, a role he began in June 2014. Mr. Arthur can be reached at 303-724-4693 and [scott.arthur@ucdenver.edu](mailto:scott.arthur@ucdenver.edu).
2. Dr. Tom MacKenzie is currently the interim chief medical and quality officer for Denver Health. Dr. MacKenzie oversees quality improvement efforts, patient safety and medical staff affairs across the integrated delivery system. Dr. MacKenzie can be reached at [Thomas.MacKenzie@dhha.org](mailto:Thomas.MacKenzie@dhha.org).
3. Dr. David West decided to step down as director of Colorado Health Outcomes (COHO) as of 7/1/14. The Dean thanked him for his outstanding leadership. Transition plans are underway.

**B. New Human Subject Pre-Review Process (Alison Lakin, PhD Assistant Vice Chancellor for Regulatory Compliance)**

- i. What is it? A new, online "one stop shop" site where researchers, study coordinators and others involved in human subject research can easily navigate the project approval process. This single entry portal will facilitate parallel submission, provide a single feedback letter to help avoid conflicting requests for changes, track submissions timelines and deadlines, and reduce the complexity of navigating the current protocol approval process.
- ii. Who it's for? Members of the research community at the University of Colorado Denver's Anschutz Medical Campus, including professionals working at the: University (including the CTSC), Children's Hospital Colorado, and University of Colorado Hospital
- iii. Which protocols will receive scientific review? Investigator initiated, internally funded, some foundation funded studies, and federally reviewed grants where the science has significantly changed since the grant was peer-reviewed.
- iv. Which protocols will not require scientific review? Industry funded, multisite studies (where CU is not the lead site), protocols that receive FDA review as part of an IND or IDE clearance, and federally funded grants where the science has not significantly changes since the review.
- v. Beta testing will take place in July 2014, and the portal will go live August 4, 2014.

**C. Global Partnerships (Joan Bothner, MD CHCO Chief Medical Officer, Clinical Affairs Associate Dean)**

- i. Dr. Joan Bothner and others made a trip to four different facilities in Riyadh, Saudi Arabia from May 12-18, 2014. Dr. Bothner provided the committee with a review of that recent trip. Dr. Krugman thought it would be useful to have Dr. Bothner talk about the trip as part of a conversation the SOM needs to have around international relationships and how to approach them. Over the past week, Dr. Krugman had meetings that involved the potential of relationships with Saudi Arabia, Japan, and China. This particular experience that Dr. Bothner

had is good to listen to because it raises some questions as to how the SOM should be deciding what relationships it has and for what purposes.

- ii. The participants who visited the country along with Dr. Bothner were Dr. Richard Schulick, Professor and Chair, Department of Surgery, CU School of Medicine; Barish Edil, Associate Professor and Director, Minimally Invasive Pancreas Program, Department of Surgery, CU School of Medicine; Sarah Kabat, Director, UCH International and Executive Health Services; Tatyana Popkova, UCH Director, Cross Enterprise Collaboration, Surgical Programs; Peggy Warner, CHCO Senior Vice President.
- iii. The goals of the trip were to introduce University of Colorado Hospital (UCH), CUSOM, and Children's Hospital Colorado (CHCO) to the Saudi healthcare institutions, promote the UCH/CUSOM/CHCO brands internationally, and explore collaboration for research, training, and clinical efforts.
- iv. Dr. Schulick believes that the main way to build the relationship with Saudi institutions is to go for something that is sustainable and slowly built over time. One way to do this is to train the Saudi trainees in a limited fashion. There are plenty of opportunities to do this. The Saudi institutions also emphasized that they do not want their trainees to have any kind of special treatment.
- v. Dr. Krugman believes there needs to be a central office/person to keep track of and coordinate all the international partnerships that take place.

#### **D. Education Quarterly Reports**

- i. Graduate Medical Education (GME) (*Carol Rumack, MD Associate Dean for GME*)
  1. The ACGME has established the Clinical Learning Environment Review (CLER) program to assess the GME learning environment of each sponsoring institution and participating sites. The CLER Review for the Anschutz Medical Campus is planned to occur before December 2014.
  2. CLER will assess in the following six focus areas: patient safety, quality improvement, transitions of care, professionalism, supervision, and duty hours oversight/fatigue management.
  3. GME will have special focused reviews on the following triggers: ACGME Resident/Faculty Survey problems, Case/Procedure Logs < required minimums, Resident/Faculty Scholarly Activity insufficient, Faculty not Board Cert'd (by ABMS), Graduate Board Pass Rates < Nat'l Avg, In-Training Exams < Nat'l Avg, Lack of Fatigue Recognition, Lack of Resident Evaluations, Lack of Resident Supervision, Duty Hour Violations.
  4. Full special reviews which are old internal reviews will take place for the following new programs: child abuse pediatrics, vascular surgery, advanced health failure and transplant cardiology, combined internal medicine/pediatrics and pediatric epilepsy.
- ii. Undergraduate Medical Education (UME) (*Robert Anderson, MD Sr. Associate Dean for Education*)
  1. Colorado Springs Branch Update
    - a. In January 2014, Dr. Erik Wallace was named associate dean for the UME Colorado Springs Branch. Most recently, Dr. Wallace was an associate professor

for internal medicine at the University of Oklahoma College of Medicine, Tulsa School of Community Medicine. Since his arrival, Dr. Wallace has been making progress on all fronts.

- b. In February 2014, CU leaders celebrated the opening of the Lane Center for Academic Health Sciences which will house the new branch in Colorado Springs.
  - c. The 2014 SOM incoming class will increase from 160 to 184 students, and the additional 24 students will receive all of their third year training in Colorado Springs.
  - d. Attention is now turning to developing curriculum and educators for the branch. The search has started for a 0.5 FTE MD to help develop the curriculum.
2. Improving Education Grants Update
    - a. To date 4 proposals have been funded (Emergency Medicine, Psychiatry, Pediatrics and Internal Medicine).
    - b. The RFA for another round of applications (up to \$175,000/application) was recently sent out and is due September, 2014. The subsequent RFA will focus on electronic/mobile/real-time educational tools.
  3. CUSOM Admissions Process Update
    - a. There are three finalists for the new assistant dean for admissions. The announcement of the new assistant dean will be made in another 7 to 10 days.
    - b. Currently there is no consensus view/vision of what the CUSOM student body should look like. Plans are underway to develop the vision, re-engage chairs and active faculty in the admissions process, revise admissions policies and procedures, and increase MCAT/GPA of new students while maintaining diverse student body.
  4. Revision of Curriculum Delivery Update
    - a. Current attendance at lectures in phases 1 and 2 of curriculum ranges from 5-40%. There are only 10-14 students at many of the lectures.
    - b. One reason the students don't attend lectures is because alternative viewing methods (Panopto, lecture notes) are available. Investigation is underway regarding whether not attending lectures makes any difference.
  5. Competency based vs. Time Based Education
    - a. Dean Krugman has been invited to participate in a round table meeting about how to shorten medical school from 4 to 3 years for a segment of the medical student population.

**E. Faculty Senate Report**

- i. Nichole Reisdorph, Faculty Senate President, was not present at the meeting; therefore the faculty senate report will be tabled until the next meeting.

**F. Veterans Affairs (VA) Update**

- i. 2013-2014 Academic Affiliations Satisfaction Report
  1. Dr. Tom Meyer, associate dean for health affairs (VA), presented a small sample of the results of the 2013 yearly learner's perception survey. The survey shows the overall

satisfaction per resident group at the Denver VA, the health science centers for Seattle, Salt Lake City, Portland, Minnesota and Duke University.

2. This survey is a useful way to help understand the areas that could be improved as well to provide valuable benchmark information about the VA and their competitors.
- ii. Denver VA Updates (Ellen Mangione, MD *Chief of Staff for Denver VA*)
1. The new VA hospital is scheduled to open in 2016. Over the past year, two clinics were opened in Pueblo and Golden. Next month an 85,000 square foot clinic will open in Colorado Springs.
  2. Dr. Tom Whitehill stepped down as chief of surgery in January 2014. The search committee, which Dr. Grover chaired, has selected four candidates from 22 applicants. A new chief of surgery should be selected by the beginning of September 2014.
  3. Two attending physicians left the VA neurology service. As of June 1<sup>st</sup>, two new attending physicians will be brought onboard representing expertise that the VA has not previously had.
  4. In order to address the surgery complexity, a couple major steps have been taken. One is 16 hour intensivist coverage in the surgical intensive care unit and 8 hours night coverage by an intensivist on call and a nocturnist in house. The VA is in the process of hiring additional nurse practitioners to assist in day time coverage. Dr. Mangione would also like to establish a service where they are independent of housestaff.
  5. According to Dr. Mangione, there have been some struggles following some rules, but there have been no secret wait lists.

#### **IV. EXECUTIVE SESSION**

##### **A. Approval Items**

- i. All faculty promotions committee actions were approved.
- ii. The professor emeritus and emerita appointment were approved.

#### **V. DISCUSSION OF PHYSIOLOGY CHAIR POSITION**

- A.** The chair appointment for Dr. Angie Ribera was approved.

#### **VI. ADJOURNMENT**

There being no further business to come before the meeting, the meeting was adjourned at 9:45 AM MST.

*Minutes submitted by Nicole Ganley, Executive Assistant*