# MEETING MINUTES TUESDAY, NOVEMBER 21, 2017 10:00 – 11:30 AM ACADEMIC OFFICE ONE, 7TH FLOOR BOARDROOM

### **EXECUTIVE COMMITTEE MEETING**

#### PRESENT:

John J. Reilly, Jr., MD, Dean, School of Medicine and Chair

MEMBERS: John Cambier, PhD; Stephen Daniels, MD, PhD; Jena Hausmann; Alison Heru, MD; Brian Kavanagh, MD, MPH; Kevin Lillehei, MD; Wendy Macklin, PhD; Naresh Mandava, MD; Dennis Matthews, MD; David Norris, MD; Angie Ribera, PhD; Nanette Santoro, MD; Richard Schulick, MD, MBA; David Schwartz, MD; Ron Sokol, MD; Jody Tanabe, MD; Dan Theodorescu, MD; Ann Thor, MD; Andrew Thorburn, DPhil; Vesna Todorovic, MD, PhD, MBA; Kathleen Torkko, PhD; Ken Tyler, MD; Richard Zane, MD

GUESTS: Scott Arthur; Peter Buttrick, MD; Jeffrey Druck, MD; Tom Flaig, MD; Rachel Frank, MD; Anne Fuhlbrigge, MD; Carolyn Goble; Allison Kempe, MD, MPH; Steven Lowenstein, MD, MPH; Ellen Mangione, MD; Peter Mourani, MD; Liz Muscatello; Abraham Nussbaum, MD; Michael Pascarella; Judy Regensteiner, PhD; Marian Rewers, MD, PhD; Suzann Ruedeman; Carol Rumack, MD; Jane Schumaker; Jerry Sinning; Christopher Smith; Laura Strand; Shanta Zimmer, MD

**MEMBERS NOT PRESENT:** Adria Boucheral, MD; Rebecca Braverman, MD; Will Cook; Robert D'Ambrosia, MD; Frank deGruy, MD; Gerald Dodd, MD; Donald Elliman, Chancellor; Sallie Houser-Hanfelder; Herman Jenkins, MD; Mark Johnston, PhD; Connie Savor Price, MD; David Raben, MD; Erik Wallace, MD

# I. **GREETINGS** – Dean Reilly

# II. APPROVAL OF MINUTES

The October 17, 2017 meeting minutes were adopted unanimously as presented.

### III. DEAN'S UPDATES

The Dean referenced the updates document (*see attached*) and then noted additional items.

Changes have been announced in the leadership of Colorado's Medicaid program. Sue Birch, executive director of the Colorado Department of Health Care Policy and Financing, has stepped down to fill a similar position in the state of Washington. The School is in the process of implementing the recently executed upper-payment limit agreement.

Though Congress's efforts to repeal and replace the Affordable Care Act appear to be off the table for now, the individual mandate provision remains a part of the tax proposals in the House and the Senate. Our hospital partners may also face significant financial implications with proposed changes to the 340B Drug Pricing Program.

The search for the next chair in Physical Medicine and Rehabilitation is nearing a conclusion. The search process for Chair of the department of Psychiatry is well underway. A finalist has been identified in the search for the new Executive Director of the Anschutz Health and Wellness Center. And, the search for Chair of Immunology and Microbiology will be re-launched in January.

# IV. DISCUSSION ITEMS

**A.** Clinical Clerkship Needs: Shanta Zimmer, MD, Senior Associate Dean for Education

This discussion item was added with the Dean's approval prior to the start of the meeting. See the attached slides for additional information.

For providing assistance with the content of the presentation, Dr. Zimmer expressed thanks to Katie Watts, Office of Student Life, and Kristina Tocce, MD, Assistant Dean of the Clinical Core, Undergraduate Medical Education.

Concern over the potential shortage of clinical sites for our medical students has been ongoing for a number of years, but the issue may become more critical as we approach the clinical rotations of the next third-year class in April, due to the reasons Dr. Shanta outlined in her presentation.

Dr. Zimmer asked for the Chairs' support of the block directors and for their flexibility in adding clinical sites. The Dean reinforced the request for support.

**B.** Advancement Outreach Update: Scott Arthur, Vice Chancellor of Advancement, CU Anschutz

See attached slides for additional information.

The CU Foundation launched a new fundraising campaign this year. The campaign is currently in a silent phase and will continue for five years. The School will play a significant part in the overall philanthropic goal.

To coincide with the efforts of the Foundation, a new matching program for endowment gifts and pledges of \$100,000 and up to \$2 million to the School of Medicine will be launched in January 2018. The future distributions (4 percent) will be matched dollar for dollar by the School at the time of the gift providing funding for current initiatives. Gifts and associated earnings will build the endowed funds over

time. The Dean added that donors want to see immediate outcomes of their giving, but the School also strives for a balanced portfolio.

In addition, at the time of the public launch of the campaign next November the Advancement Office will reach out to 20,000 former University of Colorado Hospital patients. Goals of the grateful patient mailing are to educate patients of the connections between UCHealth and the School of Medicine and to build the pipeline of donors.

**C. CHCO Research Initiative:** Peter Mourani, MD, Professor, Pediatrics; Medical Director, Children's Clinical Research Organization

(See attached slides for presentation.)

Ron Sokol, MD introduced Dr. Mourani and the work that has been ongoing for the past year involving child health research on this campus, with a focus to improving infrastructure and streamlining processes.

Following Dr. Mourani's formal presentation, Dean Reilly added that the goals are to have the appropriate support and reporting mechanisms in place for investigators to develop budgets, apply for awards and understand what is available to spend for those awards; for the University to close out grants in a compliant manner and have the appropriate oversight to ensure that the research is in accordance with federal guidelines and addresses appropriate concerns surrounding patient safety and protection; and to establish a process that minimizes administrative burdens on our investigators.

Dean Reilly further summarized by saying that we need to continue to develop a better understanding of how best to approach the child health research enterprise.

In response to a question from David Schwartz, MD about salary support for faculty, Dr. Mourani responded that industry can afford the salaries of the research investigators and that our institution has begun to provide centralized budget support. On the issue of price competitiveness, Dean Reilly added that he has observed that industry partners are not overly concerned with price as much as they desire investigators who can recruit as scheduled and then provide high-quality data. The objective is to perform trials in a timely manner and that the institution be known for having a good track record.

Dean Reilly responded to a question about a missed opportunity to engage UCHealth on adult research by saying that the ideal is to get to one platform for health research but that we are not there yet.

**D. Faculty Senate Updates:** *Kathleen Torkko, PhD, Faculty Senate President* 

Dr. Torkko discussed updates from the faculty senate meeting held last Tuesday, November 14. The first of two presentations was provided by Carol Rumack, MD, Associate Dean for Graduate Medical Education, with the annual report on Graduate Medical Education.

Michael Lightner, PhD, Vice President for Academic Affairs, CU System, presented on the review and changes being considered for CU Board of Regents Law Article 5 regarding faculty. Currently in the 60-day comments phase, Dr. Lightner has reached out to faculty governance groups on the campuses for their input and feedback. After some discussion, Dean Reilly recommended that the Chairs and other departmental faculty forward their concerns and comments to Steven Lowenstein, MD, MPH, Associate Dean for Faculty Affairs, who will summarize and forward the School's formal reply.

E. Affiliate Updates—Ellen Mangione, MD, Chief of Staff, VA Eastern Colorado Health Care System; Abraham Nussbaum, MD, Chief Education Officer and DIO, Denver Health and Hospital

VA Eastern Colorado Health Care System: Ellen Mangione, MD

Thomas Bowman, the new deputy secretary for Veterans Affairs, visited the new Colorado facility two weeks ago. The schedule for opening the new location is on target for next summer, with inpatient services scheduled for August or so. Efforts to fill vacancies continue. Dr. Mangione announced her plan to retire next fall, following the move to the new location. Anyone seeking more information about the interest list versus the wait list should contact Dr. Mangione directly.

Denver Health: Abraham Nussbaum, MD

The search committee for the new director of Emergency Medicine completed its work and forwarded recommendations to executive leadership. A special thanks to Richard Zane, MD. Denver Health has launched a search for the new director of service in Orthopedics. Dr. Nussbaum thanked the citizens of Denver for supporting the bond measure allowing construction of a new ambulatory care center.

## **EXECUTIVE SESSION**

### I. APPROVAL ITEMS

- **A.** Senior clinical appointments and promotions committee actions were approved unanimously.
- **B.** Professor Emeritus/Emerita Appointments were approved unanimously.

# II. FYI ITEMS

# III. ADJOURNMENT

The meeting was adjourned at 11:30 a.m.

Minutes submitted by School of Medicine Dean's Office