

**SCHOOL OF MEDICINE EXECUTIVE COMMITTEE
MEETING MINUTES
TUESDAY, NOVEMBER 15, 2016
10:00 – 11:30 AM
ACADEMIC OFFICE ONE, 7TH FLOOR BOARDROOM**

EXECUTIVE COMMITTEE MEETING

PRESENT:

John J. Reilly, Jr., MD, Dean, School of Medicine and Chair

MEMBERS: Rebecca Braverman, MD; Will Cook; Robert D'Ambrosia, MD; Stephen Daniels, MD, PhD; Frank DeGruy, MD; Gerald Dodd, MD; Alison Heru, MD; Herman Jenkins, MD; Mark Johnston, PhD; Brian Kavanagh, MD, MPH; Kevin Lillehei, MD; Naresh Mandava, MD; Dennis Matthews, MD; Angie Ribera, PhD; Nanette Santoro, MD; Richard Schulick, MD, MBA; David Schwartz, MD; Andrew Thorburn, PhD; Vesna Todorovic, MD, PhD, MBA; Ken Tyler, MD; Richard Zane, MD

GUESTS: Robert J. Anderson, MD; Brenda Bucklin, MD; Alonso Carrasco, MD; Colleen Conry, MD; Mark Couch; Jeffrey Druck, MD; Anne Fuhlbrigge, MD; Carolyn Goble; Ben Honigman, MD; Allison Kempe, MD, MPH; Ellen Mangione, MD; Judith Regensteiner, PhD; Marian Rewers, MD, PhD; Suzann Ruedeman; Carol Rumack, MD; Jane Schumaker; Christopher Smith; Linda van Dyk, PhD; Cheryl Welch; John Whitney

MEMBERS NOT PRESENT: John Cambier, PhD; Donald Elliman, Chancellor; Jena Hausmann; Sallie Houser-Hanfelder; Wendy Macklin, PhD; David Norris, MD; Connie Savor Price, MD; Jennifer Richer, PhD; Ron Sokol, MD; Tamara Terzian, PhD; Dan Theodorescu, MD; Ann Thor, MD; Kathleen Torkko, PhD; Erik Wallace, MD

I. GREETINGS – Dean Reilly

II. APPROVAL OF MINUTES

The October 18, 2016 minutes were adopted unanimously as presented.

III. DEAN'S UPDATES

The Dean referenced the updates document (*see attached*) and then noted the following items:

- Following the results of the Presidential election, the most immediate issue to impact our clinical operations may be related to Medicaid.
- Attendees of the recent annual meeting of the American Association of Medical Colleges (AAMC) in Seattle heard from a member of the President-Elect's transition team whose responsibilities include the VA and who reported on the potential direction the VA will take over the next four years.
- At the October meeting, Carol Rumack, MD, Associate Dean for Graduate Medical Education, reported that a CLER site visit would take place in early November. The focus of that visit was to provide feedback on issues related to our residency programs that are based at UC Health. Dean Reilly asked Dr. Rumack to report on any follow-up received.

Dr. Rumack said that we will receive a detailed letter outlining the results of the site visit soon but that a few themes emerged as the result of a debriefing at the end of the visit:

- 1) The current system used to report a safety event is cumbersome. Many residents opt for reporting the events to their supervisors rather than documenting themselves as is required. In January, the hospital will implement a new reporting system which will help to mitigate issues;
- 2) Variations exist in patient hand-off procedures; and
- 3) An imbalance of service to education exists.

Dr. Rumack also reported that the results of this visit are advisory. Once the report is received, the School of Medicine will work with the UCH leadership to address the issues.

- Children's Hospital reported breaking ground for their new hospital in Colorado Springs, to be opened in late 2018 and to include approximately 100 beds. Current planning includes determining the services to be offered at the new facility and services to be offered only at the Anschutz Campus facility. The new facility will share infrastructure with UC Health's Memorial North Hospital but will be licensed and will operate as an independent facility. Memorial North is embarking on a \$80 million upgrade.
- Chancellor Donald Elliman delivered his annual State of the Campus address on November 1, including the intention to proceed with a new building on campus. The project planning team, led by Jeff Parker, former university Senior Vice Chancellor for Finance and Administration, is engaging stakeholders for the desired programming for that building.

IV. DISCUSSION ITEMS

A. LCME Boot Camp – Robert Anderson, MD

(See attached document for full presentation.)

Dean Reilly commented that two documents are due in December to the LCME; the first is the data collection instrument and the other is the self-study document. The mock site visit is scheduled for January 22-24, 2017, and the actual site visit will take place March 5-8, 2017.

Dr. Anderson stated that Kevin Krane, MD from Tulane University and Lee Jones, MD from University of California San Francisco will make up the mock site visit team in January.

At the end of Dr. Anderson's presentation, Dean Reilly commented that all are interested in having the medical school be as strong as possible. If those who have ideas to strengthen the experience for students and improve the atmosphere for faculty, he would appreciate knowing those ideas prior to the site visit so that we can act on sooner. He commented that the mock site visit in January will be conducted like the actual site visit in March. He asked for all to participate with both site visits.

B. Proposal for Master's in Medical Science – Jeffrey Druck, MD

(See attached document)

Dr. Druck stated that the impetus for this proposal is that one to two medical students every year are not able to finish their medical school requirements. These students leave school with debt and no real path forward, limiting their future career choices. Many believe that the students'

successful completion of their Phase 1 and 2 education should be recognized. The students who are awarded a Master's in Medical Science could then pursue options such as a career in the tech sector related to health education or another professional degree program outside of the School of Medicine. The AAMC group on Student Affairs reports that many prominent medical schools award a similar Master's of Science degree program. In addition, the CU Graduate School also offers a Master's degree to students who are not able to finish their PhD program. Dr. Druck highlighted the suggested eligibility criteria and mandatory approval process for a new degree program. He added that the goal is to have the program in place, if approved, by the next academic year.

Dr. Druck opened the floor to questions.

Ken Tyler, MD, asked if eligible students need to pass *[USME Part One?]*. Dr. Druck responded that they do not.

Richard Zane, MD, asked if this degree program would be available prospectively and not associated with our medical school program. Dr. Druck stated that it would not, as Phase 1 and 2 completion components are requirements for this Master's of Science program.

[In response to a question from Vesna Todorovic, MD, PhD, MBA, Dr. Druck responded by saying that other medical schools...]

Robert Anderson, MD, asked how many students we anticipate would take advantage of a program such as this. Dr. Druck responded by saying one to two per year.

David Schwartz, MD asked how this compares to other Master's degree programs for those students who drop out of PhD programs.

Andrew Thorburn, DPhil, commented that the programs are conceptually similar.

Dean Reilly asked for a vote for proceeding with the initiative. The vote was unanimously accepted.

C. Faculty Senate Meeting Updates – Rebecca Sands Braverman, MD

Dr. Braverman reported that Faculty Senate voted on changing the composition of the curriculum steering committee in preparation for the LCME site visit. The net effect of the change increases the size of the committee by three positions and increases the number of elected positions from one to nine members. This change was approved by the Faculty Senate. The next time the School of Medicine Rules are updated, this change will be reflected.

D. Affiliate Updates from VA and Denver Health

VA Update - Ellen Mangione, MD, Chief of Staff

Dr. Mangione stated that two months ago the Office of the Inspector General (OIG) visited the Oklahoma VA facility. As a result of the visit, the OIG determined that the existing contracts and invoicing with its academic affiliate were not sufficient on various levels. The Denver VA facility is planning to adopt all of the recommendations as a result of the Oklahoma review. The issues involve the justification of the contractual obligations and interactions between the VA and the

University, as their educational affiliate. The examples provided were regarding coverage of attending physicians and tracking time of residents. The OIG has not visited the Denver facility, but Dr. Mangione expects that they will do so soon.

During the summer months, the GI department was understaffed so the decision was made to send out their endoscopy screening services to other facilities. This enabled them to catch up and staff up again. Dr. Mangione reported that the department is currently fully staffed and that they are dividing the time equitably between their surgical residency program and GI department demands.

Dr. Mangione asked if there were questions. Dr. Rumack asked what is being done about getting access to patient medical records. Dr. Mangione responded by saying that the computers of off-site attending physicians or fellows may no longer be in compliance. The VA is currently sending notices to those who have allowed compliance to lapse and how to bring their computers back into compliance and resume access.

Dean Reilly asked for an update on the VA's recruitment efforts for the leadership positions in Spinal Cord Injury and Imaging.

Dr. Mangione replied that a finalist for the Imaging Chief position will meet with Dr. Gerald Dodd in December. The search for the Spinal Cord Injury Chief has yielded only one viable candidate to date. The search is highly competitive on the national level, so the search is ongoing.

Denver Health Update

In Dr. Price's absence, Dean Reilly stated that he would provide their updates. As many are aware, Dr. William Burman is the acting Chief Executive Officer while the search for the new CEO is ongoing. The search committee will convene within the next 10 days to review candidate applications in the hope of identifying candidates to interview.

E. Other Business

Four search committees are active and underway. The four are for the following positions: Executive Director of the Anschutz Health and Wellness Center, and Chairs of the Departments of Immunology and Microbiology, Physical Medicine and Rehabilitation, and Psychiatry.

Maureen Garrity, PhD, Associate Dean in the Office of Student Life and Dean of Students, will retire after 34 years of service to the university. The search for her successor has begun. Dean Reilly also stated that in recognition of her outstanding contributions over the years. Alumni are exploring raising funds for a scholarship fund in her honor.

Candidates for any of these positions should be forwarded to Dean Reilly or Carolyn Goble, and the names will be forwarded to the appropriate search committee.

As reported earlier, David Goff, MD, PhD, Dean of the Colorado School of Public Health (CSPH), is leaving the university later this week after accepting a position at the National Institute of Health's National Heart, Lung and Blood Institute. The search committee for his successor has been convened. The CSPH is a joint venture between CU, Colorado State University and University of Northern Colorado. All three institutions are represented on the search committee. All nominations should be forwarded to Dean Reilly.

EXECUTIVE SESSION

V. APPROVAL ITEMS

- A. Faculty Promotions Committee actions were approved unanimously.
- B. Approval of Professor Emeritus/Emerita appointments were approved unanimously.

VI. FYI ITEMS

Personnel Action FYI Reports

VII. ADJOURNMENT

The meeting was adjourned at 11:00 a.m.

Minutes submitted by School of Medicine Dean's Office